

**MINUTES OF THE EXTRAORDINARY PUBLIC TRUST BOARD MEETING
VELINDRE UNIVERSITY NHS TRUST (HYBRID)
30th April 2026 – 10:00am-10:10am**

PRESENT Sara Moseley Lindsay Foyster Gareth Jones Vicky Morris Hilary Jones Carl James Matthew Bunce Dr Jacinta Abraham Sarah Jenkins ATTENDEES Anne Carey Lauren Fear Carl Taylor Non Gwilym Kyle Page	Chair (remotely) Vice Chair Independent Member (remotely) Independent Member (remotely) Independent Member (remotely) Chief Executive Officer (interim) (remotely) Executive Director of Finance Executive Medical Director / Deputy Chief Executive (interim) Executive Director of People and Organisational Development (interim) Chief Operating Officer Director of Place, Portfolio and Partnerships Chief Digital Officer Director of Corporate Governance (interim) Business Support Manager (Secretariat)
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1.0.0	PRELIMINARY MATTERS	LEAD
1.1.0	Welcome and Apologies: The Chair welcomed attendees to the meeting, noting the following apologies: • Victoria Oxley, Director of Strategy, Planning and Performance • Gillian Knight, Interim Executive Director of Nursing, Allied Health Professionals and Health Science • Andrew Westwell, Independent Member • Ceri Doyle, Independent Member • John Union, Independent Member The Chair explained that there was one item on today's agenda for approval; the Strategic Business Case for the Talbot Green Infrastructure (TGI) Programme. Lauren Fear and the team were thanked for their work on developing this.	
1.2.0	In Attendance: The Chair extended a warm welcome to the following additional attendees: • Alan Prosser, Director, Welsh Blood Service (remotely) • Sarah Richards, Head of Planning and Performance Services, Welsh Blood Service (remotely) • Jason Hoskins, Assistant Director of Estates, Environment and Capital Development (remotely) • Ben Leijokari-Olosunde, Aspiring Board Member Programme • Annie Evans, Deputy Director of Nursing, Quality and Patient Experience (deputising for Gillian Knight) • Richard Skone, Deputy Medical Director	

1.3.0	Declarations of Interest There were no declarations of interest noted in respect of today's agenda.	
2.0.0	ITEMS FOR DISCUSSION	
2.1.0	Talbot Green Infrastructure (TGI) Programme – Strategic Business Case Led by Lauren Fear, Director of Place, Portfolio and Partnerships Lauren Fear introduced the Strategic Case for the Outline Business Case (OBC) for the Talbot Green Infrastructure (TGI) Programme, which set out the rationale for the need to modernise the infrastructure to support increasing and changing demand across the services. It was advised that the Strategic Business Case had been endorsed by Executive Management Board and scrutinised by the Strategic Development Committee, with issues addressed and member briefings completed prior to submission for Board approval. The Strategic Business Case set out a dual case for change, with the primary driver being resilience of critical infrastructure, alongside longer-term service delivery and sustainability considerations; it had also been developed in partnership with, and with assurance from, Welsh Government and specialist estates colleagues (via NWSSP). The next step would be submission to Welsh Government, (subject to Board approval), aligned with the current scrutiny timetable. Jason Hoskins advised that, from a risk perspective, the Welsh Blood Service building constituted critical NHS Wales infrastructure with insufficient and non-compliant existing services, creating a business-continuity risk that the programme was intended to mitigate by delivering resilient infrastructure capable of meeting required standards. Alan Prosser explained that, operationally, the programme would future-proof the Welsh Blood Service facility for the next 30 years, enabling it to keep pace with advancing transfusion, transplantation and diagnostic technologies, support automation and advanced therapies, address existing building constraints, and provide a modern environment that supports workforce recruitment and retention while expanding services such as donor care, plasma for medicines and apheresis. Lindsay Foyster, as Chair of the Strategic Development Committee, further assured the Board that members had received detailed briefing sessions in advance and that the Committee had undertaken informed and thorough scrutiny of the Strategic Business Case in the public session, supported by significant input by Committee members. The Board queried whether the Strategic Business Case sufficiently addressed digital requirements, specifically whether the Talbot Green Infrastructure building would be fit for national and planned Welsh Blood Service digital programmes or would require further adaptation to be genuinely “digitally smart”, noting limited references to digital capability in the paper. Jason Hoskins explained that a “smart” building encompasses both mechanical/electrical systems and digital infrastructure, advising that the project would introduce a new Building Management System (BMS) to deliver smart, resilient infrastructure from day one, alongside the wider digital components addressed by colleagues.	

	Additionally, Carl Taylor advised that the Talbot Green Infrastructure would use the same smart network infrastructure already being deployed elsewhere across the Trust, including the new Velindre Cancer Centre, enabling digital capabilities such as asset tracking and supporting automation, and confirmed that TGI would adopt this established strategic digital approach rather than a bespoke solution. Lauren Fear acknowledged that the digital capability had not been written explicitly into the current strategic case and confirmed that the wording would be strengthened to clearly reflect the smart digital infrastructure approach described, noting that this could be explicitly added to the strategic case prior to submission. The Trust Board APPROVED the Strategic Case for investment in the Talbot Green Infrastructure Programme to ensure long-term resilience, sustainability, and service continuity for NHS Wales. Alan Prosser wished to formally record his thanks to Sarah Richards and Jason Hoskins for their diligence, professionalism and sustained commitment over a long and complex project, noting their exemplary coordination of stakeholders and positive engagement with staff.	LF
3.0.0	ANY OTHER BUSINESS	
3.1.0	Led by Sara Moseley, Chair The Chair had not received any items of any other business prior to the meeting and no other business was raised.	
4.0.0	ITEMS FOR DISCUSSION AT EXTRAORDINARY PART B	
	Led by Sara Moseley, Chair The Chair advised that the Talbot Green Infrastructure (TGI) Programme Full Business Case would be discussed at today's Extraordinary Part B session.	
5.0.0	CLOSE	