

Public TCS Programme Scrutiny Sub-Committee

Thu 18 April 2024, 13:30 - 14:30

Via Microsoft Teams



Agenda

1. STANDARD BUSINESS

1.1. Welcome & Introductions

Hilary Jones

To Note

1.2. Apologies for Absence

Hilary Jones

To Note

1.3. Declarations of Interest

Hilary Jones

To Note

1.4. Minutes of the Sub-Committee Meeting held on 23.01.2024

Hilary Jones

To Approve

📄 1.4 Public TCS Scrutiny Minutes 25.01.2024.pdf (4 pages)

1.5. Action Log

Hilary Jones

To Approve

📄 1.5 Action Log.pdf (3 pages)

2. PROGRAMME GOVERNANCE

2.1. Communications & Engagement

Non Gwilym

To Note

📄 2.1 April 2024 Scrutiny comms and engagement paper.pdf (10 pages)

📄 2.1 CYP Spaces at nVCC-compressed.pdf (22 pages)

📄 2.1 nVCC announcement 2024 - ENG.pdf (2 pages)

2.2. TCS Programme Finance Report

Mark Ash

To Note

📄 2.2 TCS Programme Board Finance Report (March 2024) - Cover Paper.pdf (7 pages)


Corrigan Jessica
16/04/2024 14:27:43

3. PROJECT DELIVERY

3.1. New Velindre Cancer Centre: Implementation of Arrangements for Next Phase

Steve Ham

To Note

 3.1 Update on project arrangements - Public paper - April 24.pdf (4 pages)

4. ANY OTHER BUSINESS

Hilary Jones

Prior Agreement by the Chair Required

5. REVIEW OF THE MEETING

Hilary Jones

6. DATE & TIME OF NEXT MEETING

Hilary Jones

Thursday 16th May 2024 at 10.00 – 11.30

Meeting Room, Velindre Headquarters

7. CLOSE

Hilary Jones

The Board is asked to adopt the following resolution:

That representatives of the press and other members of the public be excluded from the remainder of this meeting having regard to the confidential nature of the business to be transacted, publicity on which would be prejudicial to the public interest in accordance with Section 1(2) Public Bodies (Admission to Meetings) Act 1960 (c.67).

Corrigan Jessica
16/04/2024 14:27:42

TCS Programme Scrutiny Committee
Public Session

MINUTES OF THE MEETING HELD

25th January 2024 at 15.50 – 16.00

**Meeting Room, Trust Headquarters, Nantgarw
(via Teams)**

Members Present:

Stephen Harries (SH)	Independent Member (Chair)
Hilary Jones (HJ)	Independent Member
Gareth Jones (GJ)	Independent Member
Vicky Morris (VM)	Independent Member

In attendance:

Carl James (CJ)	Executive Director of Strategic Transformation, Planning & Digital
Matthew Bunce (MB)	Executive Director of Finance
Lauren Fear (LF)	Director of Corporate Governance and Chief of Staff
Nicola Williams (NW)	Executive Director of Nursing, AHP's & Medical Scientists
Non Gwilym (NG)	Communications and Engagement Director
Jessica Corrigan (JC)	Secretariat / Business Support Officer

Apologies:

Professor Donna Mead (DM)	Trust Chair
Steve Ham (SHam)	Trust Chief Executive
Dr Jacinta Abraham (JA)	Executive Medical Director
Sarah Morley (SM)	Executive Director of OD & Workforce
Gavin Bryce (GB)	Associate Director of Programmes
Rachel Hennessy	Interim Director, Velindre Cancer Centre
Cath O'Brien (COB)	Chief Operating Officer
David Powell (DP)	nVCC Project Director
Mark Ash (MA)	Assistant Project Director, TCS
Carys Jones (CJones)	Senior Programme Delivery & Assurance Manager
Cory Davies (CD)	TCS Project and Programme Co-ordinator

1.0	STANDARD BUSINESS	ACTION
1.1	Welcome & Introductions <i>Led by Stephen Harries, Chair and Independent Member</i> SH welcomed attendees to the meeting.	
1.2	Apologies for Absence <i>Led by Stephen Harries, Chair and Independent Member</i> Apologies were noted as above.	



1.3	<p>Declarations of Interest</p> <p><i>Led by Stephen Harries, Chair and Independent Member</i></p> <p>No declarations of interest were received.</p>	
1.4	<p>Minutes of the Sub-Committee Meeting held on 23rd November 2023</p> <p><i>Led by Stephen Harries, Chair and Independent Member</i></p> <p>It was confirmed SH had further discussions outside of the TCS Programme Scrutiny Sub-Committee regarding the communication and engagement paper being received at each meeting. It was confirmed to ensure the public and TCS Programme Scrutiny Sub-Committee are kept sighted of the communication and engagement activities each month, the paper will continue to be brought to the monthly TCS Scrutiny Sub-Committee meetings.</p> <p>The TCS Programme Scrutiny Sub-Committee APPROVED the minutes held on the 23rd November 2023 as an accurate record.</p>	
1.5	<p>Action Log</p> <p><i>Led by Stephen Harries, Chair and Independent Member</i></p> <p>All open actions relating to the Programme Tranche report will be addressed following completion of nVCC Business Case.</p> <p>The closed actions were approved.</p> <p>Action 151: Remains open, no update was received.</p> <p>The TCS Programme Scrutiny Sub-Committee APPROVED the Action Log.</p>	
2.0	PROGRAMME GOVERNANCE	
2.1	<p>Communications & Engagement</p> <p><i>Led by Non Gwilym, Assistant Director of Communications</i></p> <p>The TCS Programme Scrutiny Sub-Committee NOTED the Communications and Engagement paper.</p>	

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2.2	<p>TCS Programme Finance Report <i>Led by Mark Ash, Assistant Project Director</i></p> <p>The TCS Programme Finance report outlines the spend against budget as at 31st December 2023.</p> <p>The year-to-date spend for the TCS Programme is £15.412m Capital and £0.566m revenue, with a forecast expenditure for the current financial year of £18.834m Capital and £0.785m Revenue against budgets of £16.462m and £0.785m respectively.</p> <p>The overall forecast outturn for the Programme is an overspend of £3.157m for the financial year 2023-24 against a budget of £16.4622m.</p> <p>Capital funding has not been allocated for the FBC phase of the nVCC Project for this financial year. The funding request for c£2.800m made to Welsh Government will be increased to c£3.140m.</p> <p>Capital funding of £0.898m (including VAT) for the Advanced Works Agreement for the nVCC Project was allocated by Welsh Government on 9th January 2024.</p> <p>Revenue funding has been allocated for Project Delivery and Judicial Review elements of the nVCC project for this financial year from the interest incurred by the Escrow account. This supersedes the proposed funding request of £0.041m which was to be made to the Trust.</p> <p>The TCS Programme Scrutiny Sub-Committee NOTED the financial position for the TCS Programme and Associated Projects for 2023-24 as at 31st December 2023.</p>	
3.0	PROGRAMME DELIVERY	
3.1	<p>Programme Director's Report <i>Led by Carl James, Executive Director of Strategic Transformation, Planning and Digital</i></p> <p>The Programme Directors Report for January was withdrawn from the TCS Programme Scrutiny Sub-Committee.</p>	
4.0	PROJECT DELIVERY	
4.1	<p>nVCC Planning and Commercial Audits <i>Led by Mark Ash, Assistant Project Director</i></p> <p>The nVCC Planning and Commercial Audit paper highlights the report classification confirmed as reasonable assurance.</p>	



	<p>The nVCC Planning and Commercial Audit has already been to Audit Committee.</p> <p>The TCS Programme Scrutiny Sub-Committee NOTED the nVCC Planning and Commercial audits.</p>	
5.0	ANY OTHER BUSINESS	
	<p>There were no additional items of business brought for discussion.</p>	
6.0	REVIEW OF THE MEETING	
	<p>There were no additional comments or questions.</p>	
7.0	DATE & TIME OF NEXT MEETING	
	<p>The next meeting of the TCS Programme Scrutiny Sub-Committee will be held on Friday 1st March at 10.00 – 11.30am in the Meeting Room, Velindre Headquarters.</p>	
8.0	CLOSE	
	<p>The Board is asked to adopt the following resolution:</p> <p>That representatives of the press and other members of the public be excluded from the remainder of this meeting having regard to the confidential nature of the business to be transacted, publicity on which would be prejudicial to the public interest in accordance with Section 1(2) Public Bodies (Admission to Meetings) Act 1960 (c.67).</p>	

Corrigan Jessica
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TCS Programme Scrutiny Sub-Committee

April 2024

Action Summary – PUBLIC

No.	Action	Owner	Date Raised	Target Date	Progress to date	Status (Open / Closed)
120	Multiple actions linked to work on Programme Tranche Report – in Appendix below 120 121 122 130	Cath O'Brien / Sarah Morley / Steve Ham	22/03/2022	Following completion of nVCC business case	<ul style="list-style-type: none">Following the completion of the nVCC Business Case process, the Programme Tranche Report needs to be refreshed and presented to the Committee for discussion in order to frame the future scope and structure of the TCS work.	OPEN <i>(To be addressed in line with Programme Tranche Report)</i>
121	TCS Programme Risk Register COB agreed to incorporate into the report addressing the common themes that are currently scattered throughout the risk register to give assurance on the totality of the workforce issues that are being faced and what is being done to address these. COB agreed to ensure this is broken down to manage the programme of work and delivering the service and the thread that comes through it. COB will work with BL and SM to articulate that and to show what is being done to address this issue.	Cath O'Brien / Sarah Morley	22/03/2022	Following completion of nVCC business case	<i>Same work as to refresh the Programme Tranche Report.</i>	OPEN <i>(To be addressed in line with Programme Tranche Report)</i>

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No.	Action	Owner	Date Raised	Target Date	Progress to date	Status (Open / Closed)
122	SHam acknowledged the need for clarification on the strategic approach to recruitment and noted that this would be discussed at EMB with an update brought to the July meeting of this committee, following a discussion in the June Board Development meeting	Steve Ham / Sarah Morley	22/03/2022	Following completion of nVCC business case	Same work as to refresh the Programme Tranche Report.	OPEN (To be addressed in line with Programme Tranche Report)
130	Noted that work is underway to undertake targeted recruitment of key posts which are proving difficult to fill work with a Recruitment Marketing Agency in order to support us in doing this. Agreed to add to the agenda as a separate item at an upcoming meeting with accompanying paper detailing current needs vs baseline, etc.	Sarah Morley	22/03/2022	Following completion of nVCC business case	Same work as to refresh the Programme Tranche Report.	OPEN (To be addressed in line with Programme Tranche Report)
143	SA queried whether a list of all current TCS schemes, along with a timeline of completion, was available as this would be a useful reference document to provide information and assurance to the public. GB agreed to look at providing a one-page, bullet point update summary.	Gavin Bryce	20/04/23	Following completion of nVCC business case	Same work as to refresh the Programme Tranche Report.	OPEN (To be addressed in line with Programme Tranche Report)
146	CJ confirmed outside of the meeting he will come up with a clear scope demonstrating what projects or pieces of work are sat where and who's accountable for them. The governance for each of these pieces of work ensuring there are no gaps. This is to provide clarification to the Sub-Committee and will feed up into Trust Board for information and assurance.	Carl James	19/06/23	Following completion of nVCC business case	Same work as to refresh the Programme Tranche Report.	OPEN (To be addressed in line with Programme Tranche Report)



No.	Action	Owner	Date Raised	Target Date	Progress to date	Status (Open / Closed)
151	Programme Directors Report Risk 439 has been closed due to water main works being completed week commencing 16 th October. It was emphasized a new risk should be generated from this closed risk as the funding hasn't been confirmed yet.	Mark Ash	23/11/2023	21/12/2023 16/05/2024	The Trust will request the funding as part of the EW FBC Addendum that will be submitted to Welsh Government by the end of April 2024.	OPEN

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TRANSFORMING CANCER SERVICES PROGRAMME SCRUTINY SUB COMMITTEE

Communications and Engagement Update

DATE OF MEETING	18/04/24
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PUBLIC OR PRIVATE REPORT	Public
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IF PRIVATE PLEASE INDICATE REASON	NOT APPLICABLE - PUBLIC REPORT
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REPORT PURPOSE	INFORMATION / NOTING
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IS THIS REPORT GOING TO THE MEETING BY EXCEPTION?	NO
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PREPARED BY	Thomas Deacon, Senior Communications Manager
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PRESENTED BY	Thomas Deacon, Senior Communications Manager
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APPROVED BY	Lauren Fear, Director of Corporate Governance & Chief of Staff
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EXECUTIVE SUMMARY	A summary of activity by the communications and engagement team to promote the work of the nVCC project during the reporting period.
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RECOMMENDATION / ACTIONS	The Board is asked to note the paper.
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GOVERNANCE ROUTE

List the Name(s) of Committee / Group who have previously received and considered this report:	Date
Strategic Capital Board	15/04/2024
SUMMARY AND OUTCOME OF PREVIOUS GOVERNANCE DISCUSSIONS	
NOTED	

7 LEVELS OF ASSURANCE	
ASSURANCE RATING ASSESSED BY BOARD DIRECTOR/SPONSOR	Level 7 - Improvements sustained over time - BAU

APPENDICES	
A	A summary of our ongoing staff poll survey is attached as appendix A

1. SITUATION

This report outlines the activities and achievements of the nVCC communications and engagement team since the previous meeting.

2. BACKGROUND

The report details the work to promote the nVCC project, detail the reactive communications issued and highlight the engagement activities carried out.

3. ASSESSMENT

1. Communications

1.1 Proactive digital communications

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Financial close announcement

The main announcement during the reporting period was the financial close announcement issued on Thursday March 28. The final version was led by the Trust aligned with all partners within the Acorn Consortium.

- Public comms were shared with staff on the [Trust intranet page](#) and in an email sent to all Trust staff
- The full announcement was shared on the [Trust public website](#)
- The press release, appendix A, was sent to the media
- Communications were sent to stakeholder groups including all local stakeholders. The document in appendix A was also included as an attachment
- We shared the announcement on the [Trust social media channels](#) which was shared by the nVCC specific Velindre Matters social media channels

Overall reaction has been very positive.

ITV Wales and WalesOnline covered the announcement online, focusing on the 2027 opening date and the South Wales Argus covered the general announcement. The articles are below:

[Velindre cancer centre not due to open until 2027 after being hit by delays](#) – WalesOnline

[Velindre Cancer Centre opening delayed until 2027](#) – ITV Wales

[Velindre Cancer Centre progress after funding secured](#) – South Wales Argus

The intranet article received **278** page views, higher than average for nVCC related content.

1.2 Media queries

During the reporting period we received two requests for comment from Martin Shipton at Nation Cymru. Both were received in advance of financial close. The first article related to the scope of the Nuffield report and how the Trust has since used the report.

Our statement issued was:

A Velindre University NHS Trust spokesman said: “The independent health think tank, the Nuffield Trust, was explicitly commissioned to advise on the regional integrated networked clinical model supporting non-surgical tertiary oncology in south east Wales. Velindre Cancer Centre has been at the heart of the networked model, delivered in partnership with health board colleagues, since its establishment in 1956.

The centre is also consistently positioned as such in our strategies including the Velindre Cancer Centre strategy, Transforming Cancer Services programme, the Outline Business Case for the new Velindre Cancer Centre and the Trust’s Strategy Destination 2033. Any suggestion that a discussion about a networked model somehow precludes consideration of Velindre Cancer Centre is therefore incorrect and fundamentally misunderstands how the service has operated for over 68 years”.

Corrigan, Jessica
16/04/2024 14:27:14

The article, based on a Save the Northern Meadows press release, was not published.

The second article again related to a Save the Northern Meadow’s press release criticising the allocation of funding in relation to the former Hollybush Bridge proposals. Our comment issued was:

The new Velindre Cancer Centre Enabling Works FBC was allocated funding for an emergency access route through the Hollybush estate. The original emergency access planning application was approved by Cardiff Council in 2017 as part of the outline planning permission for the new cancer centre.

Following discussions with local representatives, community leaders and local residents, in October 2022, the Trust published revised plans for an emergency access with an alternative through Whitchurch Hospital grounds. The plans were approved by Cardiff Council in February 2023.

The funding originally allocated to the Hollybush Estate route is to be allocated to the revised emergency access to the south of the new site. Any surplus funding not required will be returned to the Welsh Government in accordance with national policies.

The article was published on March 15.

1.3 Correspondence

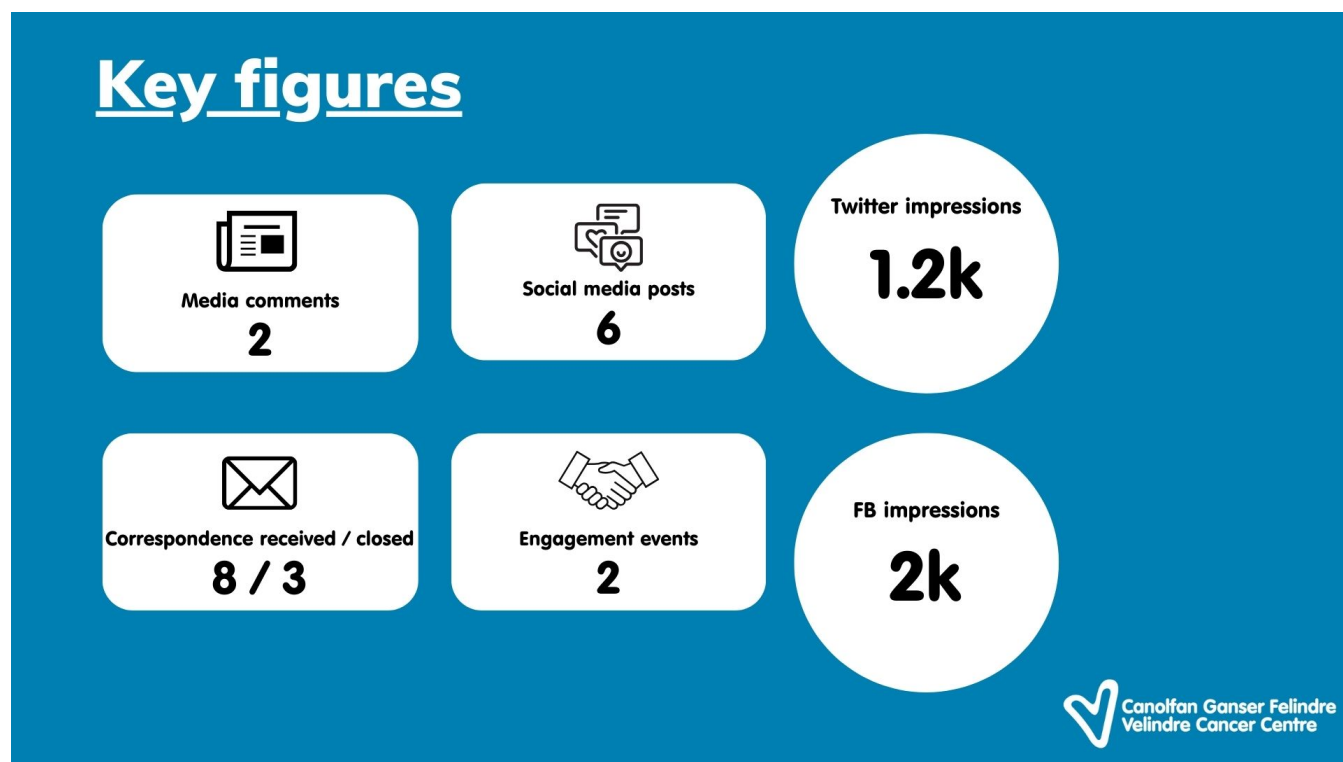
Number of correspondence open at time of meeting	Number of correspondence received during reporting period	Number of correspondence closed since last meeting
8	5	3

- Emails received covered a variety of topics including:
- Issues related to ongoing works, including signage left out by contractors
 - Concerns regarding tree guards used on the off-site planting works with residents raising queries over the possibility of small birds becoming trapped
 - Concerns that litter is being left on the site and surrounding areas by contractors

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 16/04/2024 14:27:42

Key figures

Below is a highlight of some key metrics of our output and staff poll feedback during the reporting period:



1.4 Engagement

Resident drop-in event

Our regular resident meeting was held on March 21 at Whitchurch Library. No residents attended. The event, including the change of schedule from the usual last Thursday of the month, was promoted as usual including posts on our public social media channels. Members of the Sacyr team also attended.

Interior design survey

We ran a survey asking for staff, patients and residents to contribute to the interior design of the current VCC and nVCC. Messaging was shared on our Velindre Matters social media channels and with staff internally. The survey has now closed and details

on the number of responses and feedback received will be available at the next board meeting.



CYP Workshops Update



A series of workshops and facilitated group discussions has focused on the new nVCC spaces that are being designed specifically with children and young people in mind. Utilising a variety of participatory techniques we captured the thoughts and ideas of young people and professionals from across the region.

A summary of this engagement activity is included at Appendix B.

2. Next month

- Continued communications support for the nVCC construction programme
- Supporting Sacyr in establishing their communication and engagement programme

- Developing and strengthening our staff engagement and communication as the nVCC project enters this new phase

3. SUMMARY OF MATTERS FOR CONSIDERATION

N/A

4. IMPACT ASSESSMENT

TRUST STRATEGIC GOAL(S)	
Please indicate whether any of the matters outlined in this report impact the Trust's strategic goals: Choose an item	
If yes - please select all relevant goals: <ul style="list-style-type: none"> • Outstanding for quality, safety and experience <input type="checkbox"/> • An internationally renowned provider of exceptional clinical services that always meet, and routinely exceed expectations <input checked="" type="checkbox"/> • A beacon for research, development and innovation in our stated areas of priority <input type="checkbox"/> • An established 'University' Trust which provides highly valued knowledge for learning for all. <input type="checkbox"/> • A sustainable organisation that plays its part in creating a better future for people across the globe <input checked="" type="checkbox"/> 	
RELATED STRATEGIC RISK - TRUST ASSURANCE FRAMEWORK (TAF) For more information: STRATEGIC RISK DESCRIPTIONS	02 - Partnerhips Working / Stakeholder Engagement
QUALITY AND SAFETY IMPLICATIONS / IMPACT	Select all relevant domains below
	Safe <input type="checkbox"/> Timely <input type="checkbox"/> Effective <input type="checkbox"/> Equitable <input type="checkbox"/> Efficient <input type="checkbox"/> Patient Centred <input type="checkbox"/>

Corrigan, Jessica
16/04/2024 14:27:42

	<p>The Key Quality & Safety related issues being impacted by the matters outlined in the report and how they are being monitored, reviewed and acted upon should be clearly summarised here and aligned with the Six Domains of Quality as defined within Welsh Government’s Quality and Safety Framework: Learning and Improving (2021).</p> <p>Click or tap here to enter text</p>
<p>SOCIO ECONOMIC DUTY ASSESSMENT COMPLETED:</p> <p>For more information: https://www.gov.wales/socio-economic-duty-overview</p>	<p>Not required</p> <p><i>[In this section, explain in no more than 3 succinct points why an assessment is not considered applicable or has not been completed].</i></p> <p>Click or tap here to enter text</p>



GIG
CYMRU
NHS
WALES

Ymddiriedolaeth GIG
Prifysgol Felindre
Velindre University
NHS Trust

TRUST WELL-BEING GOAL IMPLICATIONS / IMPACT	A Wales of Cohesive Communities - Attractive, viable, safe and well-connected communities.
	All Wellbeing goals are considered in the development and implementation of the Communications and Engagement plan in support of the nVCC,
	If more than one wellbeing goal applies please list below: Click or tap here to enter text
FINANCIAL IMPLICATIONS / IMPACT	There is no direct impact on resources as a result of the activity outlined in this report.
	Source of Funding: Choose an item Please explain if 'other' source of funding selected: Click or tap here to enter text Type of Funding: Choose an item Scale of Change Please detail the value of revenue and/or capital impact: Click or tap here to enter text Type of Change Choose an item Please explain if 'other' source of funding selected: Click or tap here to enter text
	EQUALITY IMPACT ASSESSMENT For more information: https://nhswales365.sharepoint.com/sites/VEL/_layouts/15/Forms.aspx?FormId=12027443-4343-4343-4343-434343434343
The new strategy in support of the FBC will be subject to the EQIA.	
ADDITIONAL LEGAL IMPLICATIONS / IMPACT	There are no specific legal implications related to the activity outlined in this report.



	Click or tap here to enter text

5. RISKS

ARE THERE RELATED RISK(S) FOR THIS MATTER	No
WHAT IS THE RISK?	
WHAT IS THE CURRENT RISK SCORE	Insert Datix current risk score
HOW DO THE RECOMMENDED ACTIONS IN THIS PAPER IMPACT THIS RISK?	
BY WHEN IS IT EXPECTED THE TARGET RISK LEVEL WILL BE REACHED?	Insert Date
ARE THERE ANY BARRIERS TO IMPLEMENTATION?	Choose an item
All risks must be evidenced and consistent with those recorded in Datix	

Corrigan, Jessica
16/04/2024 14:27:42



SPACES FOR CHILDREN AND YOUNG PEOPLE IN NVCC

building our exciting plans together



Corrigan Jessica
16/04/2024 14:27:42



The new Velindre Cancer Centre will have a number of spaces that are designed specifically with children and young people in mind, to cater to their individual needs and enhance the overall patient and carer experience.

We wanted to listen to the views and ideas from children and young people as well as professionals who work in this space so we started a big conversation, designed a series of workshops and got inspired!



Corrigan, Jessica
16/04/2024 14:27:44



LATCH supports the children and their families who are being treated by the Oncology Unit at the Children's Hospital of Wales. LATCH is most well-known for its on site Family Accommodation at the University Hospital of Wales.

The unit consists of eight hotel-standard bedrooms (six of which are en-suite) with televisions as well as kitchen facilities, a laundry room, a dining room and lounge so families can make themselves at home. The accommodation is offered to families free of charge and helps keep families together during their child's stay in hospital. Staying on site allows families to stay together during a really tough time, especially for those travelling from far away.

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The multi-disciplinary team at LATCH kindly gave our team a tour of their facility before a collaborative meeting to discuss our plans for the new Velindre Cancer Centre and essential learning from their valuable experience.



Our Young Ambassadors helped us test the workshop activities and came together to share their experiences and creative vision during a collaborative session held in Whitchurch Rugby Club.



During EVERY workshop we...

HONEST
PROBLEM-SOLVING
RESPECTFUL
BRAVE
CREATIVE
THOUGHTFUL



agreed principles and
skills we would use

**VISUAL
THINKING**



used creative ways
to inspire involvement

FUN

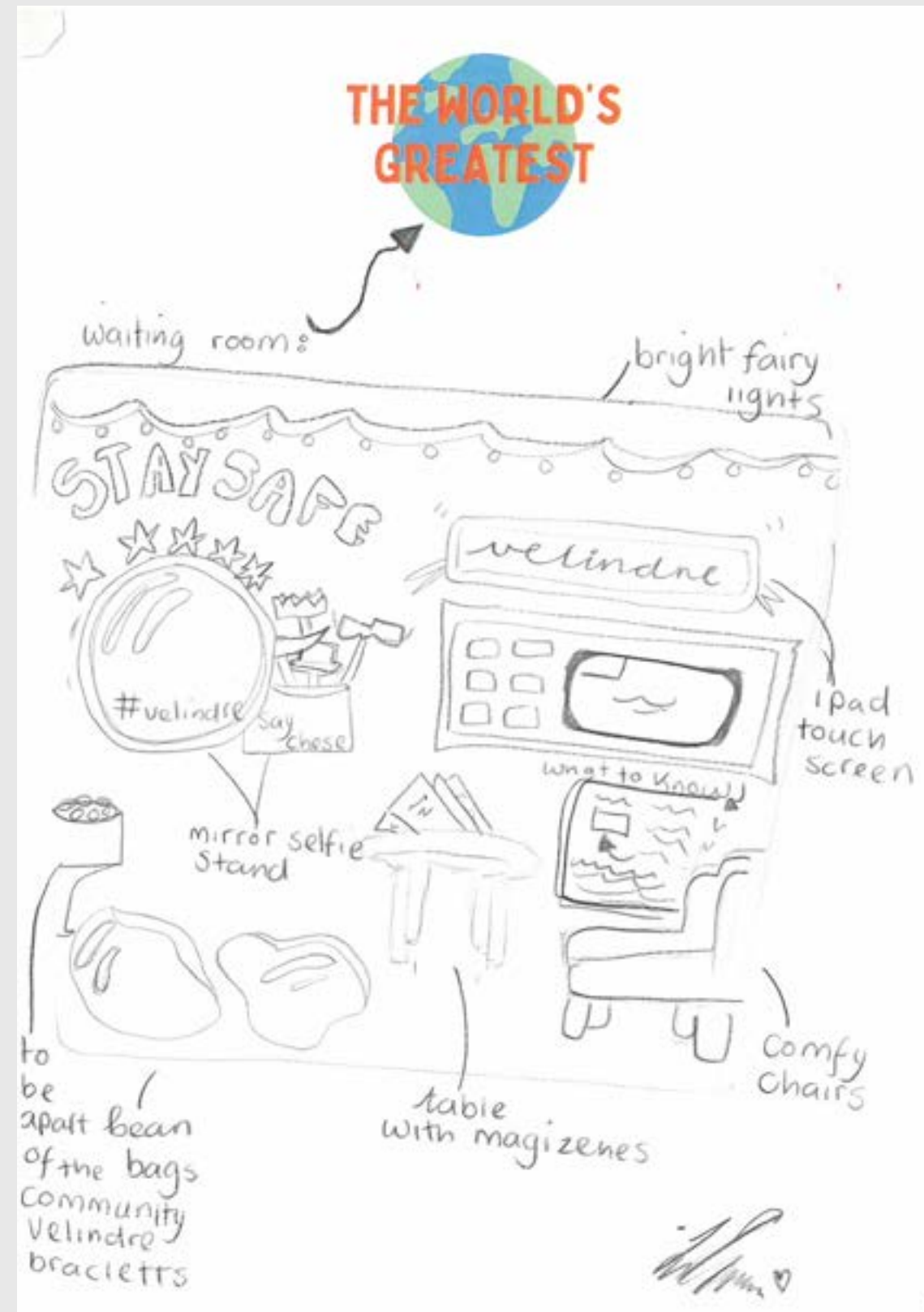
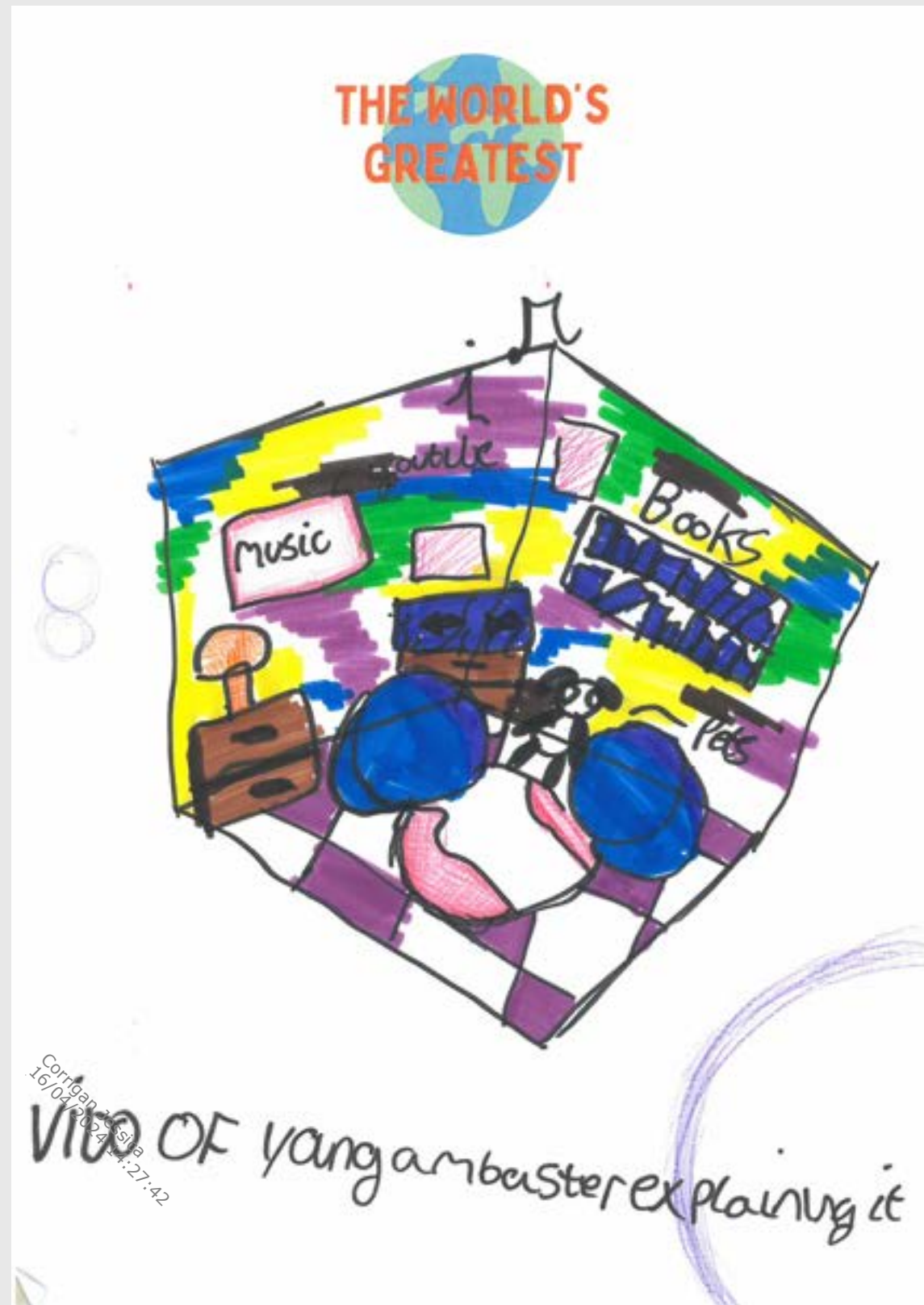


shared ideas
in a supportive space

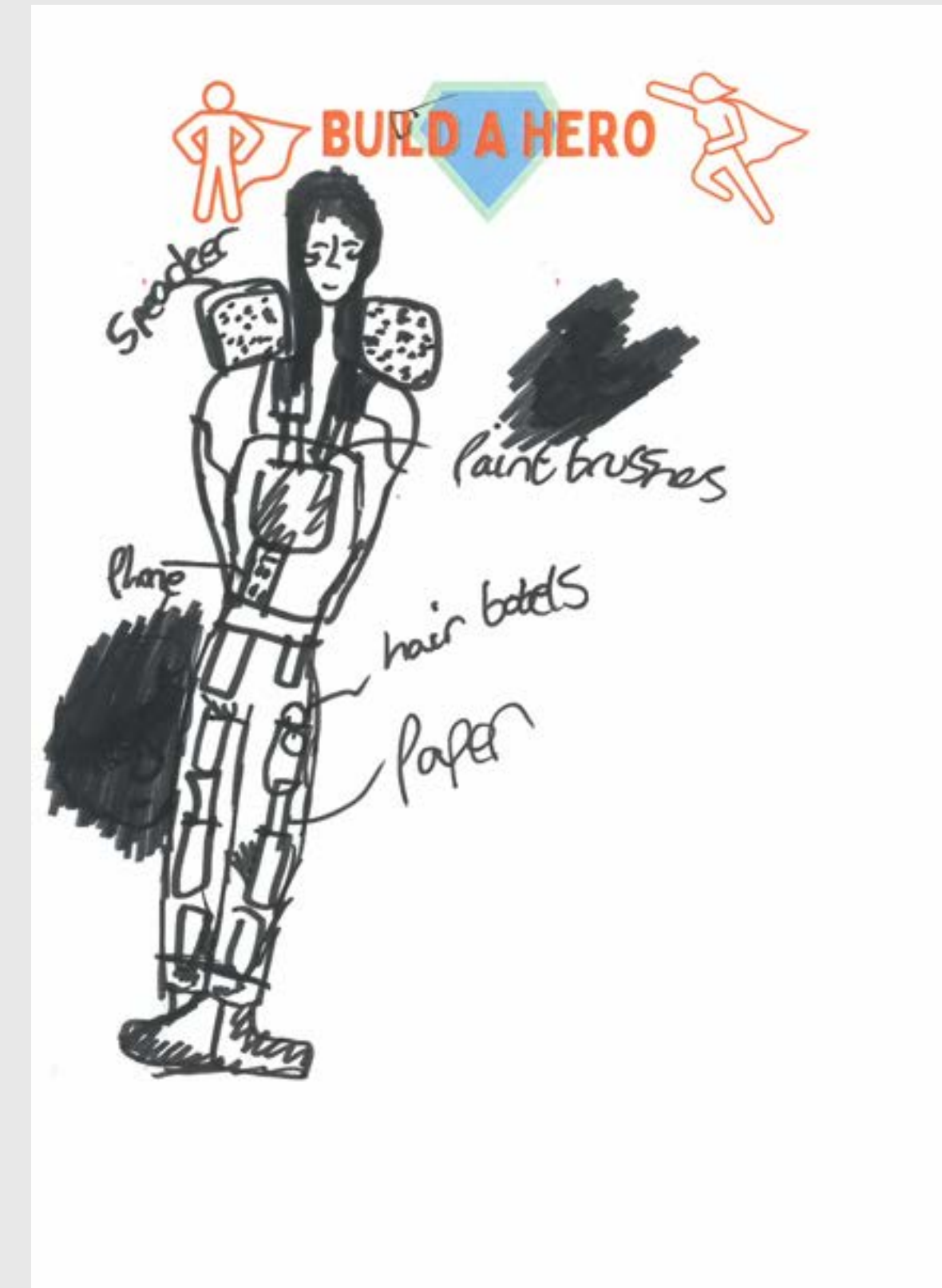
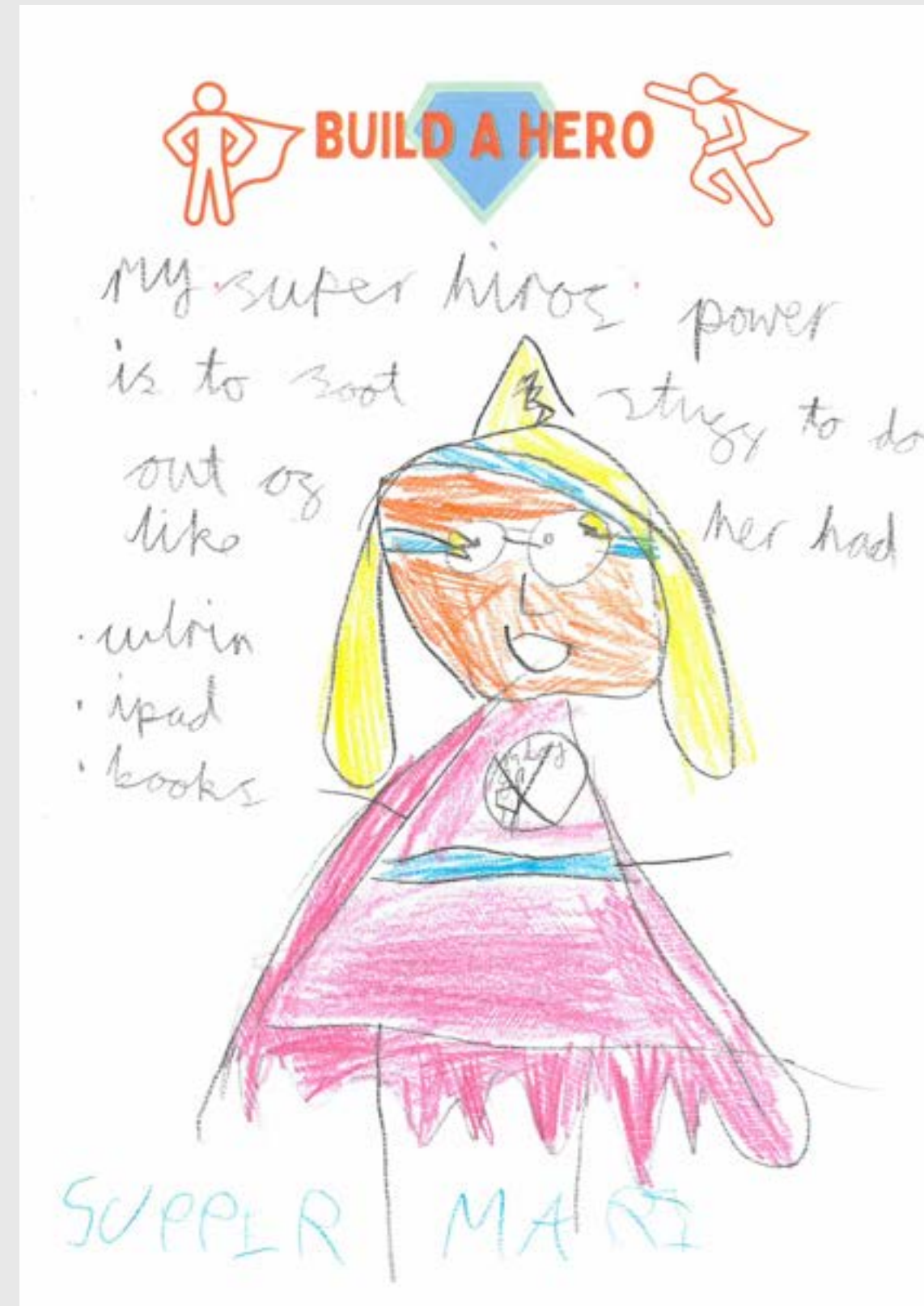
We imagined what

THE WORLD'S GREATEST

Velindre might look like.



And we used our creativity to **BUILD A HERO** to beat waiting room boredom!



And we ended with

ONE PIECE OF POWERFUL ADVICE

to help us.

ONE PIECE OF POWERFUL ADVICE

ALWAYS DO
YOUR BEST !

Corrigan Jessica
16/04/2024 14:27:42

ONE PIECE OF POWERFUL ADVICE



ONE PIECE OF POWERFUL ADVICE

Provide a welcoming,
Supporting experience
for the
patient.

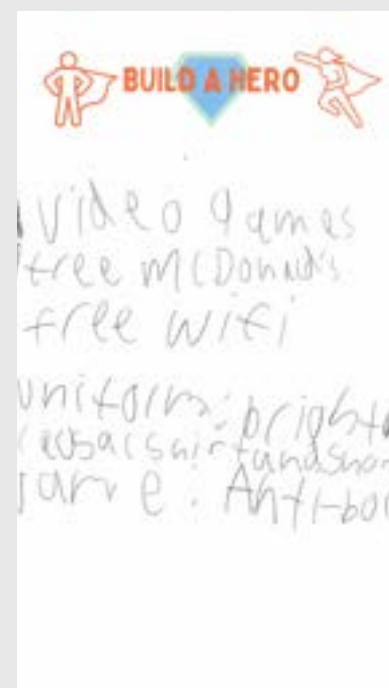
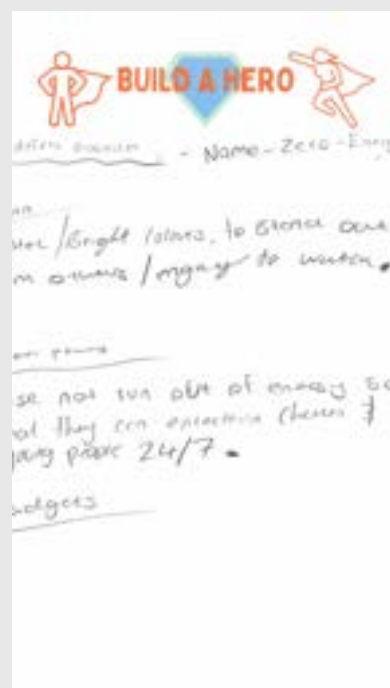
**We took our workshops
out to schools to hear
their ideas...**

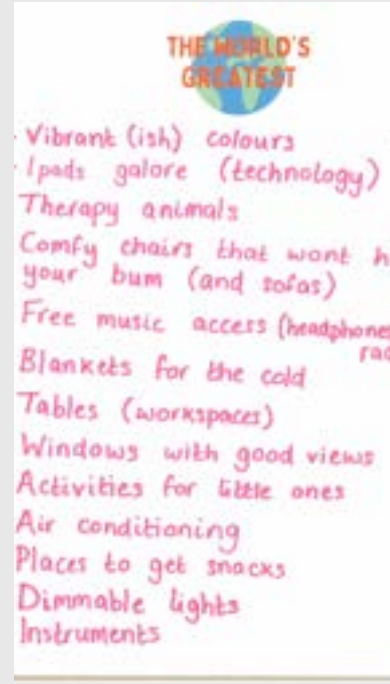
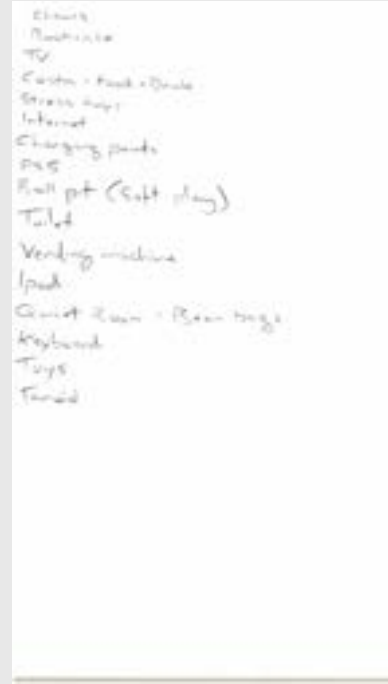
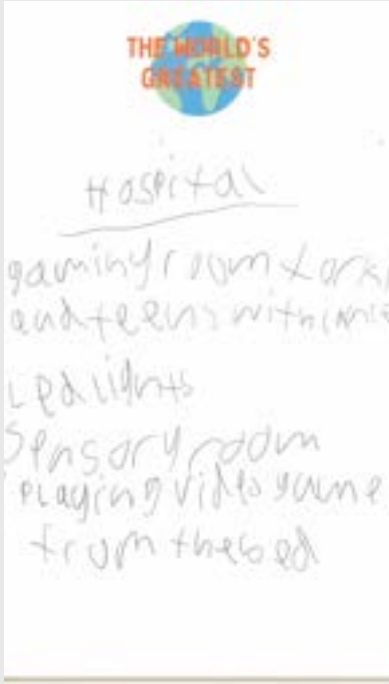
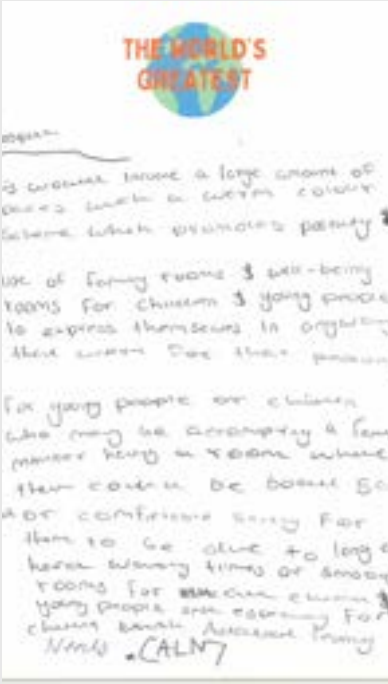




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THE WORLD'S GREATEST

Corrigan Jessica
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ONE PIECE OF POWERFUL ADVICE

Corrigan Jessica
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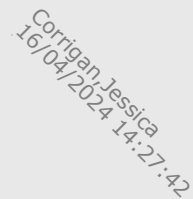
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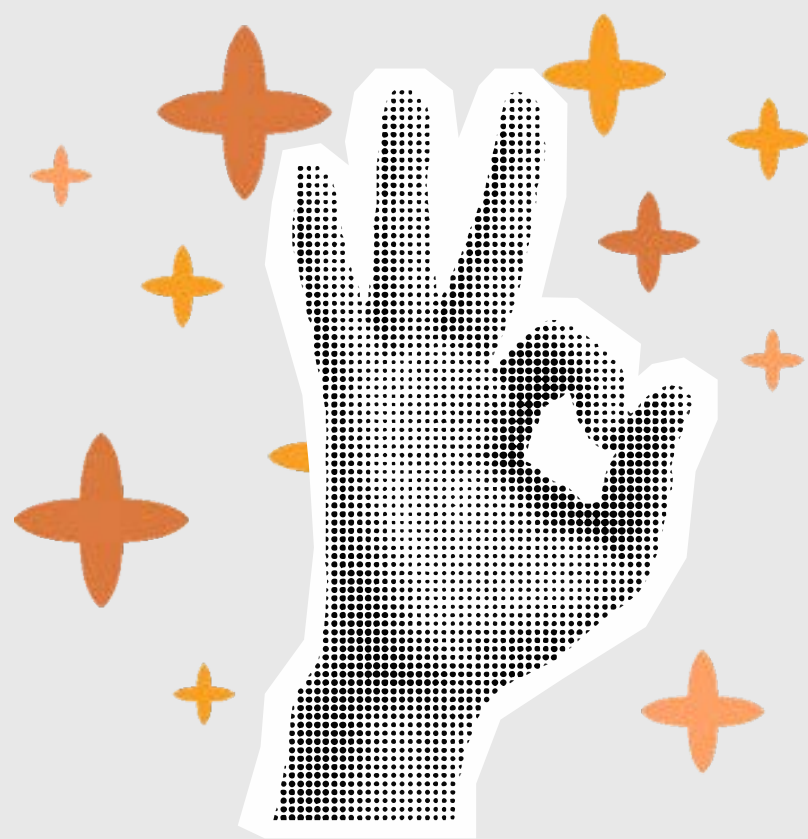


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BUILD A HERO



We met with some current and former patients via the Teenage Cancer Trust Youth Forum...





The Adolescent and Young Adult (AYA) Cancer Service provides care for teenagers and young adults aged 14-25 years from South and Mid Wales. It is made up of the Teenage Cancer Trust Unit at the University Hospital of Wales in Cardiff and a team of health professionals that support young people with cancer during and after treatment.

The unit at University Hospital of Wales in Cardiff has space for 8 young people to be treated as an inpatient as well as facilities for day patients. It is just one of 28 Teenage Cancer Trust units providing specialist care and facilities for this age group around the UK.

As well as the clinical facilities, the unit has a separate social zone where you can find a pool table, juke box, video games and kitchen. There is WiFi throughout the unit and each bed has TVs, DVD and iPads available for use.

Support services also include:

Welfare and financial advisors

Complementary therapist

An adolescent and young adult Facebook page

Social events and activities

Educational/employment advice and support



The feedback highlighted the following key themes...



Personalisation

I need to feel at home and in control

Social Space

I need to be around people my own age

Digital

I might use my own devices but I need somewhere to charge them and reliable wifi

Distraction

The days can be long and boring, I need something to keep my mind occupied

Rest and Relaxation

I need quiet space to rest or work and sleep without being disturbed

Support

I need space for my family to stay with me

A VERY BIG
THANK YOU
TO EVERYONE WHO TOOK PART IN THE WORKSHOPS
AND KINDLY SHARED THEIR STORIES AND CREATIVE IDEAS WITH US





Agreement reached to build new Velindre Cancer Centre

Today, Velindre University NHS Trust and Acorn consortium have reached an agreement to design, build and maintain the new Velindre Cancer Centre. The new cancer centre will deliver a vital world-class facility within which we can deliver care and treatment for patients today and for future generations as more of us are diagnosed with cancer.

The current Velindre Cancer Centre is more than 68 years old and serves the 1.7 million patient population of southeast Wales and others further afield. It delivers a range of non-surgical tertiary cancer services for the region in partnership with Aneurin Bevan, Cardiff and Vale and Cwm Taf Morgannwg University Health Boards and Powys Teaching Health Board.

Today marks a significant milestone for Velindre University NHS Trust and cancer care in Wales. Construction will start in the coming weeks at the site in Whitchurch, Cardiff, with the opening scheduled for 2027.

The development comes a year after the Cabinet Secretary for Health and Social Services Eluned Morgan announced funding (January 2023) for new cancer treatment facilities, equipment and software in southeast Wales to transform how radiotherapy services are delivered. State-of-the-art equipment is replacing the existing linear accelerator radiotherapy fleet and a further two will be housed in the new radiotherapy satellite centre at Nevill Hall Hospital in Abergavenny which will be opened in 2025.

Velindre University NHS Trust Chief Executive Steve Ham said: “This marks a major milestone in the project to build our much-needed new cancer centre. We are proud of the work our staff do day in, day out to treat, care and support patients from all over southeast Wales.

“Now, we will build a world-class NHS facility that will support our staff to deliver care of the highest standard for cancer patients across southeast Wales and beyond. It will be an inspiring workplace for our dedicated staff to thrive and support internationally renowned cancer research and collaboration across the region. The new centre will be a long-lasting feature of the wider NHS Wales estate and create a benchmark for environmental sustainability.”

The new Velindre Cancer Centre represents a significant investment in healthcare infrastructure and reflects the Welsh Government’s commitment to improving cancer care and advancing medical research in Wales and beyond. The award-winning design of the new cancer centre is both patient and staff-centred and one of the most sustainable hospitals in the UK. It will combine a state-of-the-art facility for treatment and research alongside an outdoor space that is calming, encourages improved biodiversity and gives back to the environment and community.

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Richard Coe, Project Director, Kajima Partnerships, said: “It has been an exciting journey for us in partnership with the Trust to work towards this goal as we develop a cancer centre for now and future generations. Our design will ensure the new centre has minimum impact on the environment and that it provides a practical, elegant facility in which patients, staff and the wider community can use the centre and the landscaped grounds. We look forward to seeing the positive impact it will have on patients and their families for years to come.”

Project Director David Powell said: “I want to thank all our incredibly dedicated staff for their contributions in getting us to this pivotal milestone. The exciting next stage of our project will build on years of hard work and we’re excited to share the journey with staff, patients and everyone in our community.”

The new Velindre Cancer Centre is being funded through a Mutual Investment Model. The Mutual Investment Model (MIM) is a Welsh Government designed model to finance major capital projects, for example social and economic infrastructure projects, to improve public services in Wales.

The Acorn consortium was appointed following a public procurement process run by Velindre University NHS Trust, and includes Sacyr, Abrdn, Kier Facilities Services, White Arkitekter, BAC, Hydrock, Ingho, ICCA, MJ Medical, Turley, Studio Response, Camlins Landscape Architects, RSK, Bureau Veritas, Osborne Clarke, Operis, Howden, Mazars, Cloud Nine, Evolution Infrastructure, Addleshaw Goddard, Marsh, AECOM, Lloyds, Geldards, Pinsent Mason and Artelia.

The funding group includes Aviva Investors, Siemens, Sumitomo Mitsui Trust Bank, CaixaBank, Norinchukin, Nomura and Nord/LB.

We will provide further updates when available as work starts on the next phase of our project. Follow our Velindre Matters Facebook and X account to stay up to date with all our announcements and updates.

If you have any questions, please get in touch with the team at contact.velindre@wales.nhs.uk



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TRANSFORMING CANCER SERVICES PROGRAMME SCRUTINY SUB COMMITTEE

TCS Programme Finance Report 2023-24 March 2024

DATE OF MEETING	18 th April 2024
PUBLIC OR PRIVATE REPORT	Public
IF PRIVATE PLEASE INDICATE REASON	NOT APPLICABLE - PUBLIC REPORT
REPORT PURPOSE	INFORMATION / NOTING
IS THIS REPORT GOING TO THE MEETING BY EXCEPTION?	NO
PREPARED BY	Mark Ash, Assistant Project Director, nVCC and Enabling Works Projects
PRESENTED BY	Matthew Bunce, Executive Director of Finance
APPROVED BY	Matthew Bunce, Executive Director of Finance
EXECUTIVE SUMMARY	<p>The purpose of this report is to provide a financial update for the Transforming Cancer Services (TCS) Programme for the financial year 2023-24, outlining spend against budget as at 31st March 2024.</p> <p>The overall outturn for the Programme is an underspend of £0.030m for the financial year 2023-24 against a budget of £20.948m.</p>

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RECOMMENDATION / ACTIONS	The TCS Programme Scrutiny Committee are asked to NOTE the financial position for the TCS Programme and Associated Projects for 2023-24 as at 31 st March 2024.
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GOVERNANCE ROUTE	
List the Name(s) of Committee / Group who have previously received and considered this report:	Date
Executive Management Board – Shape	15/04/2024
SUMMARY AND OUTCOME OF PREVIOUS GOVERNANCE DISCUSSIONS	
Executive Management board noted the TCS Programme Finance Report.	

7 LEVELS OF ASSURANCE	
The purpose of the report to provide assurance on the financial position of the EW and nVCC Project.	
ASSURANCE RATING ASSESSED BY BOARD DIRECTOR/SPONSOR	Select Current Level of Assurance

APPENDICES	
01	Main TCS Programme Finance Report March 2024

1. SITUATION

The purpose of the accompanying report is to outline the financial outturn to the TCS Programme Delivery Board for the financial year 2023-24, outlining spend to date against budget as at 31st March 2024 and the current full year forecast.

The TCS Programme financial position is continually monitored and updated, with an update provided to the TCS Programme Delivery Board and Trust Board monthly.

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2. SUMMARY OF MATTERS FOR CONSIDERATION

The summary financial position for the TCS Programme for the year 2023-24 as at 31st March 2024 is provided below.

Expenditure Type	2023-24 Full Year		
	Budget	Forecast	Variance
Capital	£20.163m	£20.162m	£0.001m
Revenue	£0.785m	£0.756m	£0.030m
Total	£20.948m	£20.918m	£0.030m

The overall outturn for the Programme is an underspend of £0.030m for the financial year 2023-24 against a budget of £20.948m.

Additional capital funding of £1.229m was allocated by WG to the ADDA Project for this financial year in March 2024.

The current financial risks associated with the TCS Programme are:

- There are four new elements to the Enabling Works Project that require additional funding as previously noted, totalling £2.900m. Ministerial approval will be sought for this additional funding as part of the Enabling Works FBC Addendum.
- There is a risk of a lack of funding for the Whitchurch Hospital Site, which is being mitigated by securing additional funding from WG

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3. IMPACT ASSESSMENT

TRUST STRATEGIC GOAL(S)	
Please indicate whether any of the matters outlined in this report impact the Trust's strategic goals: Choose an item	
If yes - please select all relevant goals: <ul style="list-style-type: none"> • Outstanding for quality, safety and experience <input type="checkbox"/> • An internationally renowned provider of exceptional clinical services that always meet, and routinely exceed expectations <input type="checkbox"/> • A beacon for research, development and innovation in our stated areas of priority <input type="checkbox"/> • An established 'University' Trust which provides highly valued knowledge for learning for all. <input type="checkbox"/> • A sustainable organisation that plays its part in creating a better future for people across the globe <input type="checkbox"/> 	
RELATED STRATEGIC RISK - TRUST ASSURANCE FRAMEWORK (TAF) For more information: STRATEGIC RISK DESCRIPTIONS	Choose an item
QUALITY AND SAFETY IMPLICATIONS / IMPACT	Select all relevant domains below
	Safe <input type="checkbox"/> Timely <input type="checkbox"/> Effective <input type="checkbox"/> Equitable <input type="checkbox"/> Efficient <input type="checkbox"/> Patient Centred <input type="checkbox"/>

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	<p>The Key Quality & Safety related issues being impacted by the matters outlined in the report and how they are being monitored, reviewed and acted upon should be clearly summarised here and aligned with the Six Domains of Quality as defined within Welsh Government's Quality and Safety Framework: Learning and Improving (2021).</p> <p>Click or tap here to enter text</p>
<p>SOCIO ECONOMIC DUTY ASSESSMENT COMPLETED: For more information: https://www.gov.wales/socio-economic-duty-overview</p>	Not required
	<p>Click or tap here to enter text</p>



TRUST WELL-BEING GOAL IMPLICATIONS / IMPACT	Choose an item
	If more than one Well-being Goal applies please list below:
	If more than one wellbeing goal applies please list below:
	Click or tap here to enter text
FINANCIAL IMPLICATIONS / IMPACT	Yes - please Include further detail below, including funding stream
	<i>This section should outline the financial resource requirements in terms of revenue and/or capital implications that will result from the Matters for Consideration and any associated Business Case.</i>
	Narrative in this section should be clear on the following:
	Source of Funding: Other (please explain)
	Please explain if 'other' source of funding selected: Capital funding from WG; Revenue funding from VUNHST, WG and Commissioners
	Type of Funding: Revenue and Capital Funding
	Scale of Change Please detail the value of revenue and/or capital impact: Capital: £18.934m; Revenue £0.785m
Type of Change Major Programme Please explain if 'other' source of funding selected: Click or tap here to enter text	

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EQUALITY IMPACT ASSESSMENT <i>For more information:</i> https://nhswales365.sharepoint.com/sites/VEL/ntranet/SitePages/E.aspx	Not required - please outline why this is not required
	Click or tap here to enter text.
ADDITIONAL LEGAL IMPLICATIONS / IMPACT	There are no specific legal implications related to the activity outlined in this report.
	Click or tap here to enter text

4. RISKS

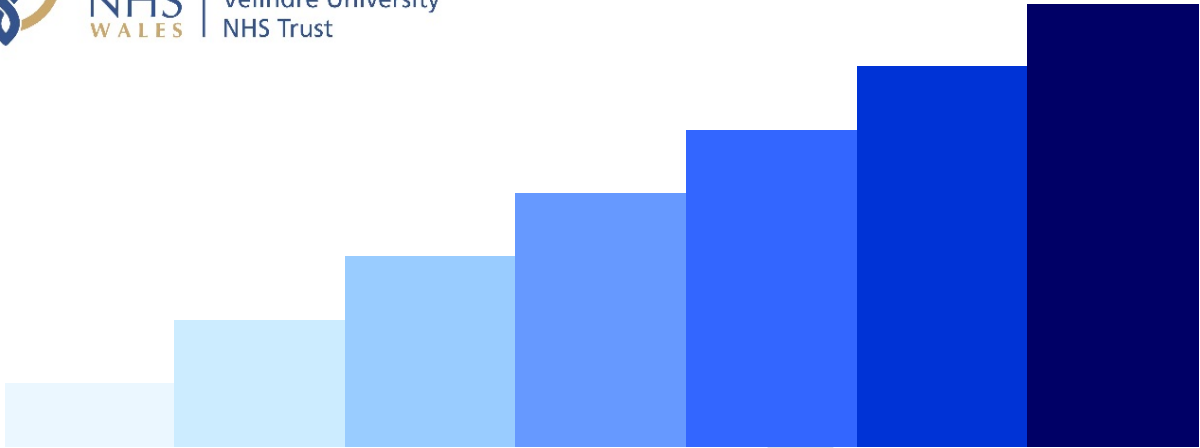
ARE THERE RELATED RISK(S) FOR THIS MATTER	Yes - please complete sections below
WHAT IS THE RISK?	<ul style="list-style-type: none">• Additional funding required for Enabling Works Project• Funding not allocated for the Whitchurch Hospital Site Project
WHAT IS THE CURRENT RISK SCORE	
HOW DO THE RECOMMENDED ACTIONS IN THIS PAPER IMPACT THIS RISK?	Mitigate the risks by seeking to secure funding from Welsh Government
BY WHEN IS IT EXPECTED THE TARGET RISK LEVEL WILL BE REACHED?	
ARE THERE ANY BARRIERS TO IMPLEMENTATION?	No
All risks must be evidenced and consistent with those recorded in Datix	

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Ymddiriedolaeth GIG
Prifysgol Felindre
Velindre University
NHS Trust



TCS PROGRAMME FINANCE REPORT 2023-24

Period Ending 31st March 2024

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1. INTRODUCTION

- 1.1 The purpose of this report is to provide a financial update for the Transforming Cancer Services (TCS) Programme for the financial year 2023-24, outlining spend against budget for the financial year 2023-24.
- 1.2 The TCS Programme financial position is continually monitored and updated, with an update provided regularly to both the TCS Programme Delivery Board and Trust Board.

2. EXECUTIVE SUMMARY

- 2.1 The final financial position for the TCS Programme for the year 2023-24 is provided below. A detailed table of budget, spend and variance for the capital and revenue expenditure is provided in Appendix 1.

Expenditure Type	2023-24 Full Year		
	Budget	Forecast	Variance
Capital	£20.163m	£20.162m	£0.001m
Revenue	£0.785m	£0.756m	£0.030m
Total	£20.948m	£20.918m	£0.030m

- 2.2 The overall outturn for the Programme is an underspend of £0.030m for the financial year 2023-24 against a budget of £20.948m.
- 2.3 Additional capital funding of £1.229m was allocated by WG to the ADDA Project for this financial year in March 2024.
- 2.4 The current financial risks associated with the TCS Programme are:
- There are four new elements to the Enabling Works Project that require additional funding as previously noted, totalling £2.900m. Ministerial approval will be sought for this additional funding as part of the Enabling Works FBC Addendum.
 - There is a risk of a lack of funding for the Whitchurch Hospital Site, which is being mitigated by securing additional funding from WG.

3. BACKGROUND

- 3.1 In January 2015 the Minister for Health and Social Services approved the initial version of the Strategic Outline Programme 'Transforming Cancer Services in South East Wales'. Following completion of the Key Stage Review in June/July 2015, approval was received from the Minister to proceed to the next stage of the Programme.
- 3.2 By 31st March 2023, the Welsh Government (WG) had provided a total of £42.377m funding (£40.084m capital, £2.293m revenue) to support the TCS Programme. In addition, the Trust provided £0.264m from its discretionary capital allocation and £0.380m non-recurrent revenue funding.

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- 3.3 NHS Commissioners agreed in December 2018 to provide annual revenue funding to the Trust to support TCS Programme, with £0.400m provided in 2018-19, increased to £0.420m thereafter.
- 3.4 The current funding provided to support the TCS Programme in 2023-24 is £18.934m capital and £0.785m revenue, as outlined in Appendix 2. The sources of funding are summarised below.

Sources of Capital Funding
Initial Allocation (as at 1st April 2023)

Project	WG Capital	Total Funding
Enabling Works Project	£10.896m	£10.896m
nVCC Project	£0	£0
ADDA	£0	£0
Whitchurch Hospital Site	£0	£0
Total	£10.896m	£10.896m

Overall Change to Allocation

Project	WG Capital	Total Funding
Enabling Works Project	£0	£0
nVCC Project	£3.257m	£3.257m
ADDA	£6.009m	£6.009m
Whitchurch Hospital Site	£0	£0
Total	£9.266m	£9.266m

Current Allocation (as at 31st March 2024)

Project	WG Capital	Total Funding
Enabling Works Project	£10.896m	£10.896m
nVCC Project	£3.257m	£3.257m
ADDA	£6.009m	£6.009m
Whitchurch Hospital Site	£0	£0
Total	£20.163m	£20.163m

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Sources of Revenue Funding

Initial Allocation (as at 1st April 2023)

Project	LHB Commissioners	Trust Reserves	WG Pay Award	Escrow Interest	Total Funding
PMO	£0.240m	£0.060m	£0	£0	£0.300m
nVCC	£0	£0	£0	£0	£0
SDT	£0.180m	£0.131m	£0	£0	£0.311m
Total	£0.420m	£0.191m	£0	£0	£0.611m

Overall Change to Allocation

Project	LHB Commissioners	Trust Reserves	WG Pay Award	Escrow Interest	Total Funding
PMO	£0	£0	£0.028m	£0	£0.028m
nVCC	£0	£0	£0.096m	£0.041m	£0.137m
SDT	£0	£0	£0.009m	£0	£0.009m
Total	£0	£0	£0.133m	£0.041m	£0.174m

Current Allocation (as at 31st March 2024)

Project	LHB Commissioners	Trust Reserves	WG Pay Award	Escrow Interest	Total Funding
PMO	£0.240m	£0.060m	£0.028m	£0	£0.328m
nVCC	£0	£0	£0.096m	£0.041m	£0.137m
SDT	£0.180m	£0.131m	£0.009m	£0	£0.320m
Total	£0.420m	£0.191m	£0.133m	£0.041m	£0.785m

4. CAPITAL POSITION

4.1 The current capital funding for 2023-24 is outlined below:

• Enabling Works Project	£10.896m
• nVCC Project	£3.257m
• ADDA	£6.009m
• Whitchurch Hospital Site	£0
Total	£20.163m

4.2 The capital position as at 31st March 2024 is outlined below, with a total spend of £20.162m for 2023-24 against a budget of £20.163m.

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Capital Expenditure	2023-24 Full Year		
	Budget	Forecast	Variance
Enabling Works Project	£10.896m	£10.251m	£0.645m
nVCC Project	£3.257m	£3.874m	-£0.618m
ADDA	£6.009m	£6.009m	£0
Whitchurch Hospital Site	£0	£0.027m	-£0.027m
Total	£20.163m	£20.162m	£0.001m

- 4.3 Further capital funding of £1.229m was allocated to the ADDA Project by WG for 2023-24 in March 2024.
- 4.4 There are four new elements that require additional funding from WG, which were not known at the time of establishing the Enabling Works FBC, totalling £2.900m. This additional capital funding will require Ministerial approval will be sought for this additional funding as part of the Enabling Works FBC Addendum.

5. REVENUE POSITION

- 5.1 The revenue funding for 2023-24 is outlined below:

• PMO	£0.328m
• nVCC Project	£0.137m
• SDT Project	£0.320m
Total	£0.785m

- 5.2 The revenue position as at 31st March 2024 is outlined below, with a total spend of £0.756m for 2023-24 against a budget of £0.785m.

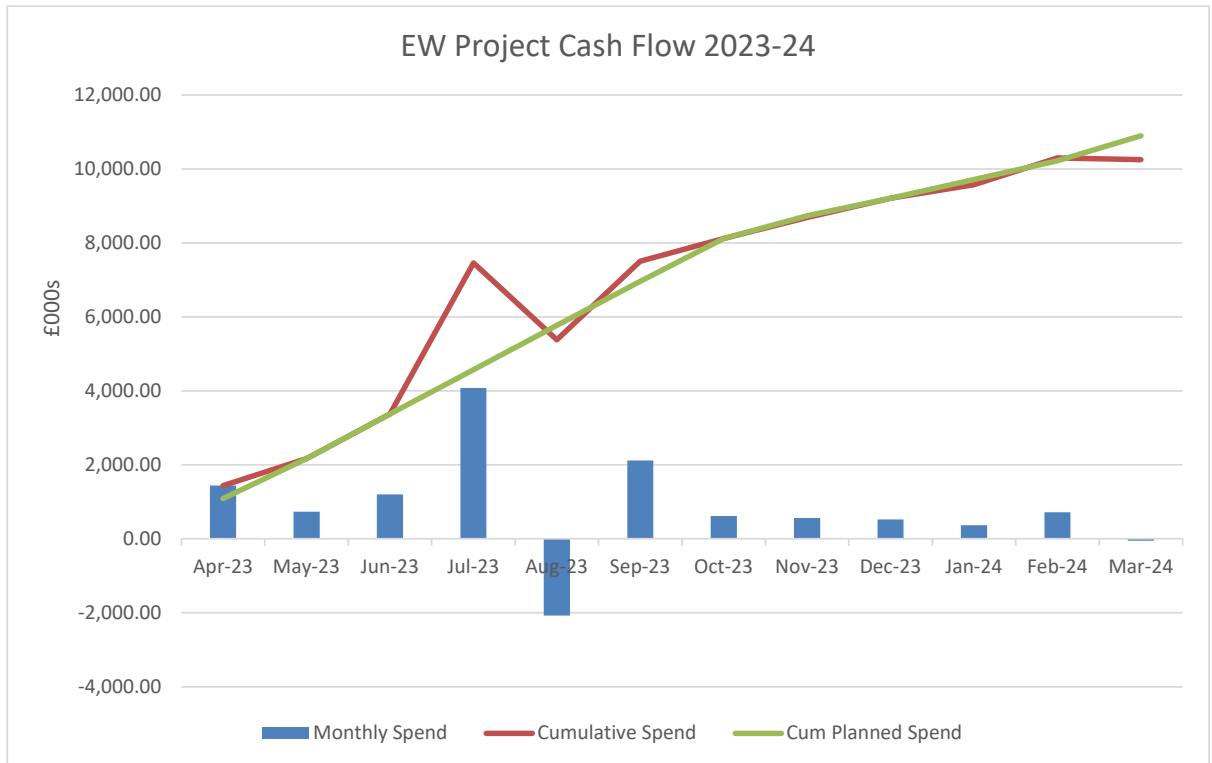
Revenue Expenditure	2023-24 Full Year		
	Budget	Forecast	Variance
PMO	£0.328m	£0.320m	£0.008m
nVCC Project	£0.137m	£0.136m	£0.002m
SDT Project	£0.320m	£0.300m	£0.019m
Total	£0.785m	£0.756m	£0.030m

- 5.3 Revenue funding of £0.041m has been provided to the nVCC Project for Project Delivery and Judicial Review cost from interest incurred from the Escrow Account.
- 5.4 The 2022-23 one-off pay recovery payment was paid out in June 2023, with funding provided by WG in June 2023 via the Trust. Funding has also been provided by WG to cover the recurrent pay award for 2023-24 paid out in August 2023.

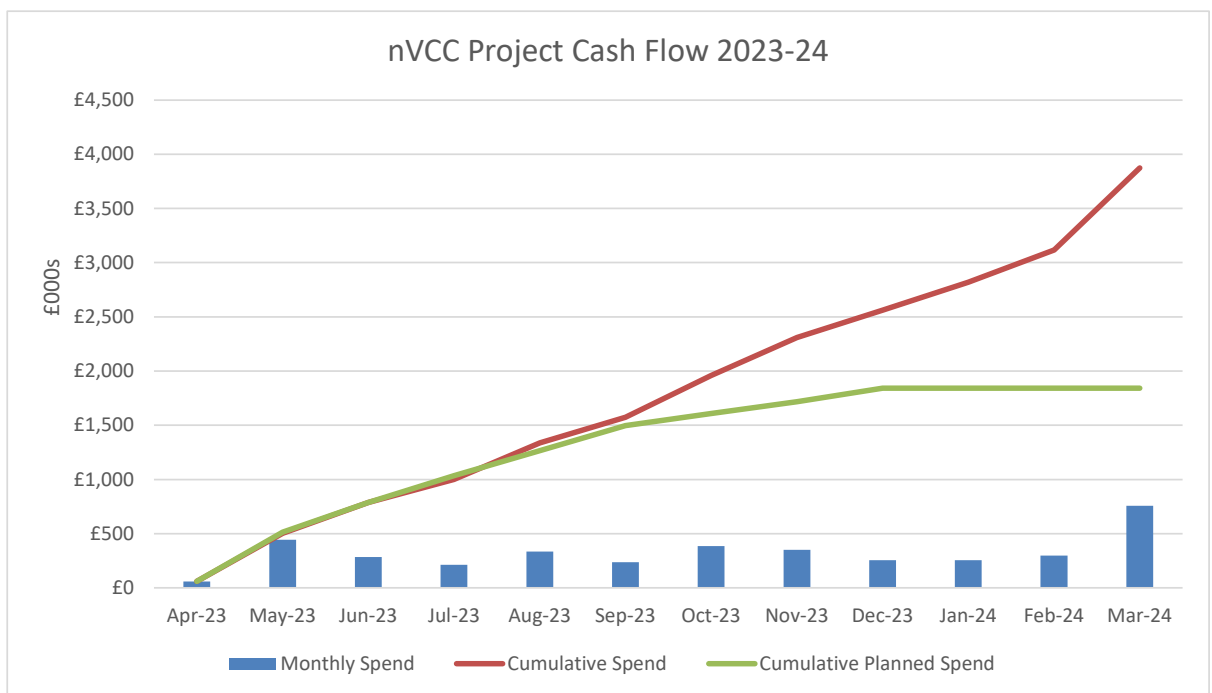
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6. CASH FLOW

6.1 The capital cash flow for the **Enabling Works Project** is outlined below. The run rate indicates that the majority of costs were incurred within the first half of the financial year.



6.2 The capital cash flow for the **nVCC Project** is outlined below. Actual spend is higher than planned spend due to the increased costs associated with the delay in financial close.



- 6.3 The cash flow for the remainder of the Programme is not reported as it is not of a material nature.

7. PROJECT FINANCE UPDATES

- 7.1 A detailed table of budget, spend and variance is provided in Appendix 1.

Programme Management Office

- 7.2 The revenue funding for the PMO for 2023-24 is £0.328m. £0.240m of this has been provide from NHS Commissioners' funding, £0.060m from the Trust Reserves, and £0.028m from WG 2022-23 for pay awards.
- 7.3 There has been no capital funding requirement for the PMO in 2023-24.
- 7.4 The revenue position for the PMO as at 31st March 2024 is shown below, showing a total spend of £0.320m for the year against a budget of £0.328m.

PMO Expenditure	2023-24 Full Year		
	Budget	Forecast	Variance
Pay	£0.316m	£0.307m	£0.009m
Non Pay	£0.013m	£0.013m	£0
Total	£0.328m	£0.320m	£0.008m

- 7.5 The underspend of £0.008m has been returned to Trust Reserves.

Enabling Works Project

- 7.6 In February 2022, the Minister for Health and Social Services approved the Enabling Works FBC. This has provided capital funding of £28.089m in total, with £10.896m provided in 2023-24.
- 7.7 The Project's financial position for 31st March 2024 is shown below. This reflects an underspend of £0.645m against a budget of £10.896m for this financial year. The underspend will offset capital overspend elsewhere within the TCS Programme.

Enabling Works Capital Expenditure	2023-24 Full Year		
	Budget	Forecast	Variance
Pay	£0.230m	£0.286m	-£0.056m
Non-Pay	£10.667m	£9.965m	£0.702m
Total	£10.896m	£10.251m	£0.645m

- 7.8 There are four new elements that require additional funding from WG, which were not known at the time of establishing the Enabling Works FBC, totalling £2.900m. This additional capital funding will require Ministerial approval will be sought for this additional funding as part of the Enabling Works FBC Addendum. The elements are:

- Water Main Diversion £0.850m inc VAT
- S278 Works – Longwood Drive £1.200m inc VAT

- Off Site Habitat Creation £0.400m inc VAT
- HV Intake Room £0.450m inc VAT
- Total £2.900m inc VAT**

7.9 The Project spend relates to the following activities:

Enabling Works FBC Project Capital Budget & Spend Summary 2023-24			
Description	Financial Year		
	Annual Budget £	Annual Forecast £	Annual Variance £
PAY			
Project 1b - Enabling Works FBC	229,841	286,327	-56,486
Pay Capital Total	229,841	286,327	-56,486
NON-PAY			
EF02 Utility Costs	2,873,927	2,118,971	754,955
EF03 Supply Chain Fees	375,000	558,016	-183,016
EF04 Non Works Costs	312,505	409,519	-97,013
EF05 ASDA Works	3,813,893	2,284,906	1,528,987
EF06 Walters D&B	3,033,982	4,659,110	-1,625,128
EF07 Other (Decant Works, Surveys & Investigations, IM&T etc.)	0	0	0
EF08 Section 278	0	0	0
EFQR Quantified Risk	257,245	512	256,733
EFQS QRA - SCP	0	-65,439	65,439
EFRS Enabling Works FBC Reserves	0	-763	763
Enabling Works FBC Project Capital Total	10,666,552	9,964,833	701,719
TOTAL ENABLING WORKS FBC CAPITAL EXPENDITURE	10,896,393	10,251,160	645,233

7.10 There is currently one financial risk associated with the Enabling Works Project:

- The four new elements to the Enabling Works Project require additional funding as previously noted, totalling £2.900m. Ministerial approval will be sought for this additional funding as part of the Enabling Works FBC Addendum.

New Velindre Cancer Centre Project Capital

7.11 The nVCC Project has been allocated capital funding of £3.257m for 2023-24 by WG in January 2024.

7.12 The capital financial position for the nVCC Project for 31st March 2024 is shown below, with an overspend of £0.618m. This overspend is offset by an underspend in the Enabling Works Project.

nVCC Capital Expenditure	2023-24 Full Year		
	Budget	Forecast	Variance
Pay	£1.164m	£1.153m	£0.011m
Non-Pay	£2.093m	£2.721m	-£0.629m
Total	£3.257m	£3.874m	-£0.618m

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7.13 The spend relates to the following activities:

nVCC OBC Project Capital Budget & Spend Summary 2023-24			
Description	Financial Year		
	Annual Budget £	Annual Forecast £	Annual Variance £
PAY			
Project Leadership nVCC OBC	213,691	226,260	-12,569
Project 2a - New Velindre Cancer Centre OBC	950,370	926,859	23,511
Pay Capital Total	1,164,061	1,153,119	10,942
NON-PAY			
nVCC OBC Project Delivery	63,963	60,864	3,099
Work Packages			
VC08 Competitive Dialogue - Dialogue & SP to FC	1,828,788	2,404,090	-575,302
VC10 Legal Advice	32,398	13,314	19,084
VC11 S73 Planning	14,437	14,437	0
VC12 nVCC FBC	153,216	207,667	-54,451
VCRS nVCC OBC Reserves	0	20,945	-20,945
nVCC Project Capital Total	2,028,839	2,660,453	-631,614
TOTAL nVCC OBC CAPITAL EXPENDITURE	3,256,863	3,874,435	-617,572

7.14 There are currently no capital financial risks to the Project.

Revenue

7.15 The revenue funding for the nVCC Project for 2023-24 is £0.137m, provided from WG for pay awards and interest incurred from the Escrow account. The latter supersedes the proposed request for revenue funding of £0.030m for nVCC Project Delivery and £0.011m for the Judicial Review.

7.16 The revenue financial position for the nVCC Project for 31st March 2024 is shown below, reflecting an underspend of £0.002m for the year against a budget of £0.137m.

nVCC Revenue Expenditure	2023-24 Full Year		
	Budget	Forecast	Variance
Pay	£0.096m	£0.096m	£0
Project Delivery	£0.030m	£0.028m	£0.002m
Judicial Review	£0.011m	£0.011m	£0
Total	£0.137m	£0.136m	£0.002m

7.17 The Judicial Review matter is now closed, with the final costs being submitted in July 2023. The final cost in 2023-24 is £0.011m, with a total cost for this matter of £0.138m.

7.18 There are no revenue financial risk associated with the nVCC Project at present.

Advanced Design Delivery Agreement (ADDA)

7.19 The ADDA Project reflects the commercial agreement between the Trust and SACYR for advance design services that covers RIBA stage 4 design / design not falling under the nVCC MIM Project bid deliverables and including masterplan amendments. In addition, it covers design costs associated with the Value Engineering exercise. The RIBA Stage 4 direct costs have been incurred (including management team) in the sum of £5.111m, for which funding has been provided by WG.

7.20 The Project includes the Advanced Works Agreement, which received funding of £0.898m from WG in early January 2024.

7.21 The capital financial position for this Project for 31st March 2024 is shown below, with a total spend of £6.009m against a budget of the same for the year.

ADDA Expenditure	2023-24 Full Year		
	Budget	Forecast	Variance
Non-Pay	£6.009m	£6.009m	£0
Total	£6.009m	£6.009m	£0

7.22 The spend relates to the following activities:

ADDA Capital Budget & Spend Summary 2023-24			
Description	Financial Year		
	Annual Budget £	Annual Forecast £	Annual Variance £
PAY			
Project 2b - Advanced Design Development Agreement	0	0	0
Pay Capital Total	0	0	0
NON-PAY			
Work Packages			
AD01 Advanced Design Development Agreement	5,110,995	5,110,995	0
AD02 Advanced Works Agreement	898,457	898,458	-1
nVCC Project Capital Total	6,009,452	6,009,453	-1
TOTAL nVCC OBC CAPITAL EXPENDITURE	6,009,452	6,009,453	-1

7.23 There are currently no financial risks for this project.

Whitchurch Hospital Site

7.24 The achievement of the EPSL from NRW required the granting of a habitat Licence on elements of the residual Whitchurch Hospital estate by Cardiff and Vale University Health Board. In order for the Trust to receive the habitat Licence from Cardiff and Vale University Health Board (C&VUHB), it agreed in principle to accept the formal transfer of the residual estate. The Trust is currently undertaking the required legal and technical diligence. With regards technical diligence, asbestos and condition surveys are being commissioned by the Trust to meet its obligations. The cost of the surveys is funded by securing additional funding from WG as part of the Enabling Works FBC Addendum.

7.25 The capital financial position for the Whitchurch Hospital Site Project for 31st March 2024 is shown below, with an overspend of £0.027m. This is offset by an underspend in the Enabling Works Project.

Whitchurch Hospital Site Expenditure	2023-24 Full Year		
	Budget	Forecast	Variance
Non-Pay	£0	£0.027m	-£0.027m
Total	£0	£0.027m	-£0.027m

7.26 The spend relates to the following activities:

Whitchurch Hospital Site Capital Budget & Spend Summary 2023-24			
Description	Financial Year		
	Annual Budget £	Annual Forecast £	Annual Variance £
PAY			
Project 2c - Whitchurch Hospital Site	0	0	0
Pay Capital Total	0	0	0
NON-PAY			
Work Packages			
WS01 Advisory Services	0	20,300	-20,300
WS02 Preliminary Works	0	6,495	-6,495
WSRS Whitchurch Hospital Site Reserves	0	0	0
nVCC Project Capital Total	0	26,795	-26,795
TOTAL nVCC OBC CAPITAL EXPENDITURE	0	26,795	-26,795

Service Delivery and Transformation Project

- 7.27 The revenue funding for the Project for 2023-24 is £0.180m from NHS Commissioners' funding, £0.131 from Trust reserves, and £0.009m from the WG 2022-23 one-off recovery payment funding. The resulting budget is £0.320m for this financial year.
- 7.28 There is no capital funding requirement for the Project in 2023-24.
- 7.29 The SDT Project revenue position for 31st March 2024 is shown below, showing a total spend of £0.300m for the year against a budget of £0.320m.

SDT Expenditure	2023-24 Full Year		
	Budget	Forecast	Variance
Pay	£0.281m	£0.273m	£0.009m
Non-Pay	£0.038m	£0.028m	£0.011m
Total	£0.320m	£0.300m	£0.019m

- 7.30 The underspend for year of £0.019m has been returned to Trust Reserves.

8. KEY RISKS AND MITIGATING ACTIONS

- 8.1 The current two financial risks associated with the TCS Programme are outlined below:
- There are four new elements to the Enabling Works Project that require additional funding as previously noted, totalling £2.900m. Ministerial approval will be sought for this additional funding as part of the Enabling Works FBC Addendum.
 - There is a risk of a lack of funding for the Whitchurch Hospital Site, which is being mitigated by securing additional funding from WG.

9. TCS SPEND REPORT SUMMARY

At the end of 2019, a financial model was developed by the TCS Finance Team to provide a spend profile for the TCS Programme. The model allocates reported spend by year to defined deliverables and outputs within each project within the Programme. It also allocates spend to the various resources need to deliver the Programme, such

as pay, advisors, suppliers, etc. The output for the model itself is an in-year report providing spend details on a quarterly basis. A cumulative report is also produced for the Programme for its inception to the end of the latest quarter.

9.2 Appendix 3 provides cumulative report to 31st March 2022. The report for the financial year 2022-23 is currently being produced.

9.3 The cumulative report shows a total spend for the TCS Programme of £30.352m (£26.481m Capital, £3.871m Revenue). The total pay costs for this period were £11.303m.

9.4 The spend to 31st March 2022 for each Project within the Programme is summarised below.

Programme Management Office	£1.656m
Project 1 Enabling Works	£10.559m
Project 2 nVCC	£13.234m
Project 3a Integrated Radiotherapy Solution	£0.1.049m
Project 3b Digital Strategy	£0.200m
Project 4 Radiotherapy Satellite	£0.385m
Project 5 SACT and Outreach	£0.002m
Project 6 Service Delivery and Transformation	£3.266m
Project 7 Decommissioning	£0m

9.5 The five deliverables with the highest spend during this period are:

Project Control	£4.390m
Feasibility Studies	£2.734m
Planning and Design	£2.669m
Outline Business Case (inc revision and approval)	£2.456m
Project Agreement	£1.838m

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APPENDIX 1: TCS Programme Budget and Spend as at 31st March 2024

TCS Programme Budget & Spend 2023-24						
CAPITAL	Budget	Year to Date		Financial Year		
	Jan-24	Spend	Variance	Annual Budget	Annual Forecast	Annual Variance
	£	£	£	£	£	£
PAY						
Project Leadership nVCC OBC	178,076	183,970	-5,895	213,691	225,596	-11,905
Project 1b - Enabling Works FBC	200,534	256,251	-55,717	229,841	293,393	-63,552
Project 2a - New Velindre Cancer Centre OBC	791,975	772,925	19,050	950,370	942,152	8,218
Capital Pay Total	1,170,585	1,213,146	-42,561	1,393,902	1,461,142	-67,240
NON-PAY						
nVCC OBC Project Delivery	42,209	42,209	0	63,963	62,963	1,000
Project 1b - Enabling Works FBC	9,516,402	9,323,789	192,613	10,666,552	10,611,674	54,877
Project 2a - New Velindre Cancer Centre OBC	0	1,818,868	-1,818,868	2,028,839	2,011,868	16,971
Project 2b - Advanced Design Development Agreement	4,780,452	4,761,986	18,466	4,780,452	4,780,452	0
Project 2c - Whitchurch Hospital Site	0	13,535	-13,535	0	13,535	-13,535
Capital Non-Pay Total	14,339,062	15,960,386	-1,621,324	17,539,805	17,480,492	59,313
CAPITAL TOTAL	15,509,647	17,173,533	-1,663,886	18,933,707	18,941,634	-7,927

REVENUE	Budget	Year to Date		Financial Year		
	Jan-24	Spend	Variance	Annual Budget	Annual Forecast	Annual Variance
	£	£	£	£	£	£
PAY						
nVCC Pay Award	83,413	83,413	0	96,408	96,408	0
Programme Management Office	259,366	259,354	12	315,656	315,644	12
Project 6 - Service Change Team	230,927	230,927	1	281,219	281,219	1
Revenue Pay Total	573,707	573,694	13	693,283	693,271	13
NON-PAY						
nVCC OBC Project Delivery	25,390	23,987	1,403	30,000	30,000	0
nVCC OBC Judicial Review	11,000	11,000	0	11,000	11,000	0
Programme Management Office	6,324	3,174	3,150	12,644	12,656	-12
Project 6 - Service Change Team	24,542	17,542	7,000	38,411	38,412	-1
Revenue Non-Pay Total	67,257	55,703	11,553	92,055	92,068	-13
REVENUE TOTAL	640,963	629,397	11,566	785,339	785,339	0

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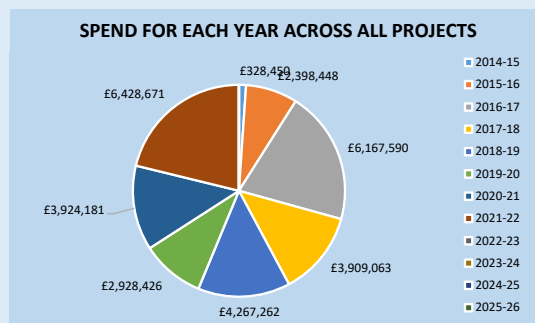
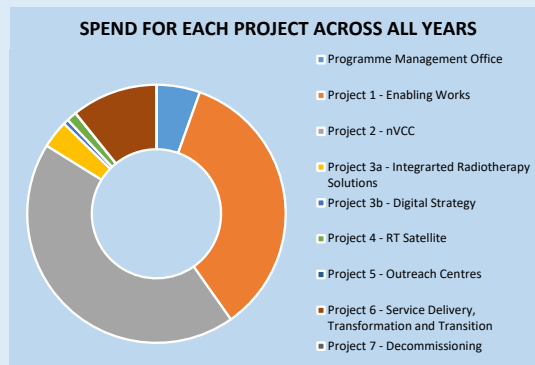
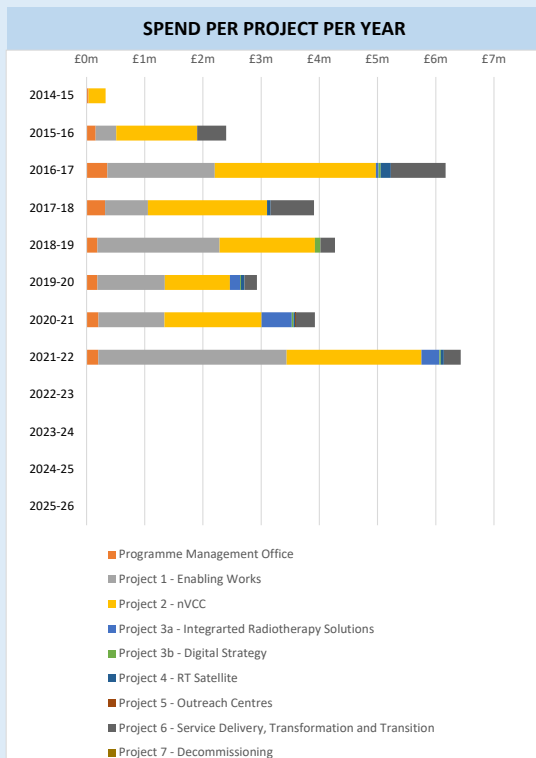
APPENDIX 2: TCS Programme Funding for 2023-24

Description	Funding Type	
	Capital	Revenue
Programme Management Office	£0	£0.328m
Commissioner's Funding		£0.240m
Trust Revenue Funding		£0.060m
WG One Off Pay Award 2022/23 Funding		£0.006m
WG Recurrent Pay Award Funding		£0.022m
Enabling Works FBC	£10.896m	£0
2023-24 CEL from Welsh Government funding for Enabling Works FBC approved in February 2022	£10.896m	
New Velindre Cancer Centre OBC	£3.257m	£0.137m
WG One Off Pay Award 2022/23 Funding		£0.019m
WG Recurrent Pay Award Funding		£0.077m
Escrow Interest		£0.041m
2023-24 CEL from Welsh Government funding for nVCC Project approved in January 2024	£3.257m	
Advanced Design Development Agreement	£6.009m	£0
2023-24 CEL from Welsh Government funding for ADDA approved October 2023	£3.882m	
2023-24 CEL from Welsh Government funding for AWA approved January 2024	£0.898m	
2023-24 CEL from Welsh Government funding for ADDA approved March 2024	£1.229m	
Whitchurch Hospital Site	£0	£0
Funding for Whitchurch Hospital Site to be provided by WG	£0	
Radiotherapy Satellite Centre	£0	£0
No funding requested or provided for this project to date		
SACT and Outreach	£0	£0
No funding requested or provided for this project to date		
Service Delivery, Transformation and Transition	£0	£0.320m
Commissioner's Funding		£0.180m
Trust Revenue Funding		£0.131m
WG One Off Pay Award 2022/23 Funding		£0.002m
WG Recurrent Pay Award Funding		£0.007m
VCC Decommissioning	£0	£0
No funding requested or provided for this project to date		
Total	£20.163m	£0.785m

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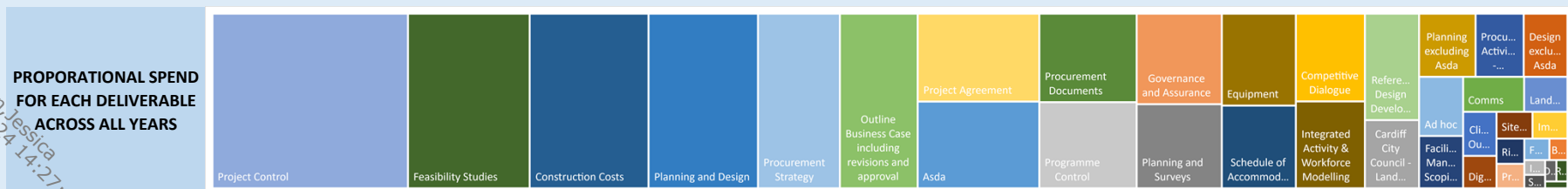
APPENDIX 3: TCS Cumulative Spend Report to 31st March 2022

SUMMARY OF CUMULATIVE TCS SPEND TO 31 MARCH 2022



TOTAL SPEND BY PROJECT TO DATE	£30,352,092
Programme Management Office	£1,655,897
Project 1 - Enabling Works	£10,559,242
Project 2 - nVCC	£13,234,264
Project 3a - Integrated Radiotherapy Solutions	£1,049,380
Project 3b - Digital Strategy	£199,786
Project 4 - RT Satellite	£385,490
Project 5 - Outreach Centres	£1,909
Project 6 - Service Delivery, Transformation and Transition	£3,266,123
Project 7 - Decommissioning	

SUPPLIERS WITH HIGHEST EXPENDITURE TO DATE		
1	Payroll	£11,048,740
2	Mott MacDonald	£5,614,021
3	DLA Piper	£3,398,669
4	Non Pay Costs	£1,043,962
5	Price Waterhouse Coopers	£848,084



TCS SCRUTINY SUB-COMMITTEE

New Velindre Cancer Centre: Implementation of Arrangements for Next phase

DATE OF MEETING	18 th April 2024
PUBLIC OR PRIVATE REPORT	Public
IF PRIVATE PLEASE INDICATE REASON	NOT APPLICABLE - PUBLIC REPORT
REPORT PURPOSE	INFORMATION / NOTING
IS THIS REPORT GOING TO THE MEETING BY EXCEPTION?	NO
PREPARED BY	Lauren Fear, Director of Corporate Governance & Chief of Staff
PRESENTED BY	Steve Ham, Chief Executive
APPROVED BY	Steve Ham, Chief Executive
EXECUTIVE SUMMARY	This paper summarises the next steps for the nVCC project arrangements, post Financial Close
RECOMMENDATION / ACTIONS	The Committee are asked to NOTE this update

GOVERNANCE ROUTE

List the Name(s) of Committee / Group who have previously received and considered this report:	Date
Project Board (version of)	12 TH APRIL 2024
SUMMARY AND OUTCOME OF PREVIOUS GOVERNANCE DISCUSSIONS	

7 LEVELS OF ASSURANCE	
If the purpose of the report is selected as ' ASSURANCE ', this section must be completed.	
ASSURANCE RATING ASSESSED BY BOARD DIRECTOR/SPONSOR	<i>Report for Noting</i>

1. SITUATION

The Project Board is overseeing and coordinating the transition from previous project arrangements into the revised set up as set out in the Management Case.

During April, the four new workstreams as outlined in the Management Case, are being established:

- Construction
- Transition
- Digital
- Engagement

This work will also be captured in an updated Project Initiation Document, which will be brought to the May Scrutiny Sub-Committee.

The Programme Director's report will also be revised in accordance with the post Financial Close arrangements, for the May Scrutiny Sub-Committee also.

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2. IMPACT ASSESSMENT

TRUST STRATEGIC GOAL(S)	
Please indicate whether any of the matters outlined in this report impact the Trust's strategic goals: Choose an item	
If yes - please select all relevant goals: <ul style="list-style-type: none">• Outstanding for quality, safety and experience <input checked="" type="checkbox"/>• An internationally renowned provider of exceptional clinical services that always meet, and routinely exceed expectations <input type="checkbox"/>• A beacon for research, development and innovation in our stated areas of priority <input type="checkbox"/>• An established 'University' Trust which provides highly valued knowledge for learning for all. <input type="checkbox"/>• A sustainable organisation that plays its part in creating a better future for people across the globe <input type="checkbox"/>	
RELATED STRATEGIC RISK - TRUST ASSURANCE FRAMEWORK (TAF) <i>For more information: <u>STRATEGIC RISK DESCRIPTIONS</u></i>	Update only – Not required.
QUALITY AND SAFETY IMPLICATIONS / IMPACT	Select all relevant domains below
	Safe <input type="checkbox"/> Timely <input type="checkbox"/> Effective <input type="checkbox"/> Equitable <input type="checkbox"/> Efficient <input type="checkbox"/> Patient Centred <input type="checkbox"/>
	Update only – Not required.
SOCIO ECONOMIC DUTY ASSESSMENT COMPLETED: <i>For more information: https://www.gov.wales/socio-economic-duty-overview</i>	Not required
	Click or tap here to enter text. There are no socio economic impacts linked directly to the current risks in paper.



TRUST WELL-BEING GOAL IMPLICATIONS / IMPACT	Choose an item
	Update only – Not required.
FINANCIAL IMPLICATIONS / IMPACT	There is no direct impact on resources as a result of the activity outlined in this report.
	Update only – Not required.
EQUALITY IMPACT ASSESSMENT <i>For more information:</i> https://nhswales365.sharepoint.com/sites/VEL_Intranet/SitePages/E.aspx	Not required - please outline why this is not required
	Update only – Not required.
ADDITIONAL LEGAL IMPLICATIONS / IMPACT	There are no specific legal implications related to the activity outlined in this report.
	Click or tap here to enter text
ARE THERE RELATED RISK(S) FOR THIS MATTER	No

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